

UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 SEPTEMBER 2021

	As at 30.9.2021 RM'000	As at 31.12.2020 RM'000
ASSETS		14.1.000
Non-Current Assets		
Property, plant and equipment	117,812	39,440
Right-of-use assets	334	254
Intangible assets	115,877	30,752
Goodwill on consolidation	23,327	45
Other investments	-	10,850
Trade receivables	-	64,140
Current Assets	257,350	145,481
Inventories	301	
Trade receivables	112,010	68,230
	9,751	15,112
Other receivables, prepayments and deposits Tax recoverable	9,731	13,112
Fixed deposits with licenced banks	450	2,000
Cash and bank balances	35,328	24,512
Cash and bank barances	157,964	109,854
TOTAL ASSETS	415,314	255,335
EQUITY AND LIABILITIES		
	122.010	02.200
Share capital	123,949	93,290
Irredeemable convertible preference shares ("ICPS")	4,671	6,204
Retained profits	140,643	84,267
Equity attributable to Owners of the Company	269,263	183,761
Non-controlling interests	28,078	4,874
Total Equity	297,341	188,635
Non-Current Liabilities		
Lease liabilities	145	130
Deferred tax liabilities	28,164	7,288
Trade payables	-	41,871
	28,309	49,289
Current Liabilities		
Trade payables	58,076	6,643
Other payables and accruals	31,381	10,608
Lease liabilities	207	158
Current tax liability	<u> </u>	2
	89,664	17,411
Total Liabilities	117,973	66,700
TOTAL EQUITY AND LIABILITIES	415,314	255,335
Net assets per share attributable to Owners of the Company (RM)	0.44	0.40
Number of outstanding ordinary shares in issue ('000)	608,217	454,924

The Condensed Consolidated Statements of Financial Position should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying explanatory notes to the interim financial report.



UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS FOR THE THIRD QUARTER ENDED 30 SEPTEMBER 2021

	Current quarter ended 30.9.2021 RM'000	Comparative quarter ended 30.9.2020 RM'000	Current year to date ended 30.9.2021 RM'000	Preceding year to date ended 30.9.2020 RM'000
Revenue	77,330	58,303	173,575	146,994
Cost of sales	(62,308)	(48,119)	(141,314)	(119,649)
Gross profit	15,022	10,184	32,261	27,345
Other operating incomes	23,177	73	35,985	1,203
Administrative expenses	(4,308)	(1,830)	(11,032)	(4,921)
Other operating expenses	-	(1)	(242)	(1)
Profit from operations	33,891	8,426	56,972	23,626
Finance costs	(8)	(8)	(19)	(24)
Profit before taxation	33,883	8,418	56,953	23,602
Taxation	(181)	(25)	(248)	(44)
Profit for the period	33,702	8,393	56,705	23,558
Other comprehensive income/(expenses) Items that may be reclassified subsequently to profit or loss Gain/(Loss) on foreign currency translation	-	-	3	(2)
Other comprehensive income/(expenses), net of tax	-	-	3	(2)
Total comprehensive income for the period	33,702	8,393	56,708	23,556
Profit/(Loss) attributable to: Owners of the Company Non-controlling interests	33,588 114 33,702	8,399 (6) 8,393	56,690 15 56,705	23,720 (162) 23,558
Total comprehensive income/(expenses) attributable to:				
Owners of the Company Non-controlling interests	33,588 114 33,702	8,399 (6) 8,393	56,693 15 56,708	23,718 (162) 23,556
Earnings per share attributable to Owners of the Company (sen): Basic	5.52	1.97	9.99	6.88
Diluted	5.32	1.84	9.59	6.31

The Condensed Consolidated Statements of Profit or Loss should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying explanatory notes to the interim financial report.



UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE THIRD QUARTER ENDED 30 SEPTEMBER 2021

<u> </u>	Attributable To Owners Of The Company							
				Foreign			Non-	
	Share	LODG	Capital	Exchange	Retained	m . 1	controlling	Total
_	Capital RM'000	ICPS RM'000	Reserve RM'000	Reserve RM'000	Earnings RM'000	Total RM'000	interests RM'000	equity RM'000
As at 1 January 2021	93,290	6,204	-	-	84,267	183,761	4,874	188,635
Profit after tax	-	-	_	-	56,690	56,690	15	56,705
Foreign currency translation gain				3	-	3	-	3
Other comprehensive income	-	-	-	3	-	3	_	3
Total comprehensive income	_	-	-	3	56,690	56,693	15	56,708
Transaction with Owners of the Company								
Issuance of shares pursuant to conversion of ICPS	30,659	(1,533)	-	-	-	29,126	-	29,126
Disposal of a subsidiary	-	-	-	(3)	-	(3)	-	(3)
Acquisition of subsidiaries	-	-	-	-	-	-	22,601	22,601
Acquisitions of additional interests in subsidiary from non-controlling interests:							(40)	(40)
- Accretion of equity interests - Loss on acquisition	-	-	-	-	(1)	(1)	(49)	(49) (1)
Effects of dilution of interests in a subsidiary	-	-	-	-	(313)	(313)	313	(1)
Ordinary shares contributed by non-controlling interests of subsidiaries	-	-	-	-	-	-	324	324
Total transactions with Owners in their capacity as Owners	30,659	(1,533)	-	(3)	(314)	28,809	23,189	51,998
As at 30 September 2021	123,949	4,671	-	-	140,643	269,263	28,078	297,341
As at 1 January 2020	60,268	7,855	887	-	40,806	109,816	9,615	119,431
Profit/(Loss) after tax	-	-	-	-	23,720	23,720	(162)	23,558
Foreign currency translation loss	-	-	-	(2)	-	(2)	-	(2)
Other comprehensive expenses	-	-	-	(2)	-	(2)	-	(2)
Total comprehensive (expenses)/income	-	-	-	(2)	23,720	23,718	(162)	23,556
Transaction with Owners of the Company								
Issuance of shares pursuant to conversion of ICPS	30,643	(1,532)	-	-	-	29,111	-	29,111
Disposal of a subsidiary	-	-	(887)	-	-	(887)	(4,151)	(5,038)
Acquisition of a subsidiary	-	- (4.500)	- (005)	1	-	1		1
Total transactions with Owners in their capacity as Owners	30,643	(1,532)	(887)	1	-	28,225	(4,151)	24,074
As at 30 September 2020	90,911	6,323	-	(1)	64,526	161,759	(4,151)	167,061

The amount of share capital of the Company as at 30 September 2021 is RM123,949,333 comprising of RM108,201,480 ordinary shares subsequent to the ICPS Conversion 541,007,400 new ordinary shares at a price of RM0.20 per share.

The Condensed Consolidated Statements of Changes in Equity should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying explanatory notes attached to the interim financial report.



UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE THIRD QUARTER ENDED 30 SEPTEMBER 2021

CASH FLOW FROM OPERATING ACTIVITIES Topic tefor a taxation 5,953 23,002 Adjustments for 797 - Amortisation of intangible assets 797 - Depreciation of property, plant and equipment 3,043 1,118 Depreciation of intangible assets 19 24 Experience costs 19 24 Gain on reassessments and modifications of leases (1) - Interest income (133) (424) Loss on disposal of property, plant and equipment 24 (735) Loss on disposal of subsidiaries 24 (735) Restrat concession received 3,3,483 - Restrat concession received 3,3,483 - Reversal of unwinding of discounts of long-term financial instruments 1,930 - Operating profit before changes in working capital 25,304 - Changes in working capital 280 - Changes in working capital 280 - Receivable 3,2362 (6,558) Reciversal of unwinding of discounts of long-term financial instrument		Current year	Preceding year
CASH FLOW FROM OPERATING ACTIVITIES Report the fore taxation 56,953 23,002 Profit before taxation 56,953 23,002 Adjustments for: 797 6 Perpeciation of property, plant and equipment 3,043 1,118 Depreciation of right-of-use assets 200 118 Finance costs 19 24 Gain on reassessments and modifications of leases (1) 6 Interest income (133) (424) Loss of disposal of property, plant and equipment 24 (735) Loss (Gain) on disposal of subsidiaries 242 (735) Restant concession received 33,883 - Reversal of unwinding of discounts of long-term financial instruments 2,304 23,704 Reversal of unwinding of discounts of long-term financial instruments 2,304 23,704 Reversal of unwinding of discounts of long-term financial instruments 2,304 2,304 Reversal of unwinding of discounts of long-term financial instruments 2,304 2,304 Reversal of unwinding of discounts of long-term financial instruments 6,633 1,424		to date ended	to date ended
CASH FLOW FROM OPERATING ACTIVITIES 56,953 23,602 Profit before taxation 56,953 23,602 Adjustments for: 797 - Amortisation of intangible assets 797 - Depreciation of property, plant and equipment 3,043 1,118 Depreciation of right-of-use assets 200 118 Finance costs 19 24 Gain on reassessments and modifications of leases (1) - Interest income (133) (424) Loss on disposal of property, plant and equipment - 1 Loss/(Gain) on disposal of subsidiaries 33,883 - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Inventories 22,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145)			
Profit before taxation 56,953 23,602 Adjustments for: 3 Amortisation of intangible assets 797 - Depreciation of property, plant and equipment 3,043 1,118 Depreciation of right-of-use assets 200 118 Finance costs 19 24 Gain on reassessments and modifications of leases (1) 0 Gain on reassessments and modifications of leases (1) 0 Interest income (133) (424) Loss on disposal of property, plant and equipment 2 1 Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) - Rental concession received (3) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 2 2 2 Changes in working capital: 1 2 2 Inventories 2 3 2 2<		RM'000	RM'000
Adjustments for: 797 - Amortisation of intangible assets 3,043 1,118 Depreciation of right-of-use assets 200 118 Finance costs 19 24 Gain on reassessments and modifications of leases (1) - Interest income (133) (424) Loss on disposal of property, plant and equipment - 1 Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 280 - Changes in working capital: 280 - Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest paid - (24) Income tax paid (85) (65) Net cash generated from operating activities	CASH FLOW FROM OPERATING ACTIVITIES		
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Depreciation of property, plant and equipment 3,043 1,118 Depreciation of right-of-use assets 200 118 Finance costs 19 24 Gain on reassessments and modifications of leases (1) - Interest income (133) (424) Loss on disposal of property, plant and equipment - 1 Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Inventories 280 - Receivables 32,362 (66,558) Payables 32,362 (66,558) Payables 32,362 (66,558) Interest received 133 424 Interest paid (85) (65) Net ash generated from operating activities (85)<	Adjustments for:		
Depreciation of right-of-use assets 200 118 Finance costs 19 24 Gain on reassessments and modifications of leases (1) Interest income (133) (424) Loss on disposal of property, plant and equipment 2 1 Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) Rental concession received (3) Reversal of unwinding of discounts of long-term financial instruments (1,930) Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 Inventories 280 Receivables 32,362 66,558 Payables 10,687 42,709 Cash generated from/used in) operations 68,633 (145) Interest received 133 424 Interest paid 6,53 (65) Net cash generated from operating activities 885 655 Net cash generated from operating activit	Amortisation of intangible assets	797	-
Finance costs 19 24 Gain on reassessements and modifications of leases (1) - Interest income (133) (424) Loss on disposal of property, plant and equipment 2- 1 Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Inventories 280 - Receivables 32,362 (66,558) Payables 10,087 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Interest paid - (24) Income tax paid (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities <td< td=""><td>Depreciation of property, plant and equipment</td><td>3,043</td><td>1,118</td></td<>	Depreciation of property, plant and equipment	3,043	1,118
Gain on reassessments and modifications of leases (1) - Interest income (133) (424) Loss on disposal of property, plant and equipment - 1 Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Inventories 280 - Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 13 424 Income tax paid (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities (85) (65)	Depreciation of right-of-use assets	200	118
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Loss on disposal of property, plant and equipment - 1 Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Interest paid - (24) Income tax paid (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities 4(49) - CASH FLOW FROM INVESTING ACTIVITIES - (1,919) Acquisition of additional equity interest of a subsidiary (49) - Acquisition of subsidiaries, net of cash acquired (15,916) <t< td=""><td>Gain on reassessments and modifications of leases</td><td>(1)</td><td>-</td></t<>	Gain on reassessments and modifications of leases	(1)	-
Loss/(Gain) on disposal of subsidiaries 242 (735) Negative goodwill (33,883) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Interest paid - (24) Income tax paid (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities 4(85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities (8,681 19	Interest income	(133)	(424)
Negative goodwill (33,883) - Rental concession received (3) - Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Inventories 280 - Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Income tax paid (85) (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities 486 190 CASH FLOW FROM INVESTING ACTIVITIES 499 - Acquisition of additional equity interest of a subsidiary (49) - Acquisition of other investments - (1,919) Acquisition of subsidiaries, net of cash acquired (15,916) - Net cash (outflow)/inflow upon disposal of subsidiaries (13) 5,1	Loss on disposal of property, plant and equipment	-	1
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Reversal of unwinding of discounts of long-term financial instruments (1,930) - Operating profit before changes in working capital 25,304 23,704 Changes in working capital: 280 - Inventories 32,362 (66,558) Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Income tax paid 65 (65) Net cash generated from operating activities (85) (65) Net cash generated from operating activities (49) - Acquisition of additional equity interest of a subsidiary (49) - Acquisition of investmen	Negative goodwill	(33,883)	-
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Changes in working capital: 280 - Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Income tax paid - (24) Income tax paid (85) (65) Net cash generated from operating activities 68,681 190 CASH FLOW FROM INVESTING ACTIVITIES 4(49) - Acquisition of additional equity interest of a subsidiary (49) - Acquisition of intangible assets - (1,919) Acquisition of other investments - (23,850) Acquisition of subsidiaries, net of cash acquired (15,916) - Net cash (outflow)/inflow upon disposal of subsidiaries (13) 5,187 Proceed from disposal of property, plant and equipment - 1 Purchase of property, plant and equipment 5,400 - Purchase of property, plant and equipment (78,057) (9,329)	Reversal of unwinding of discounts of long-term financial instruments	(1,930)	-
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Receivables 32,362 (66,558) Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Income tax paid - (24) Income tax paid (85) (65) Net cash generated from operating activities 68,681 190 CASH FLOW FROM INVESTING ACTIVITIES 4(49) - Acquisition of additional equity interest of a subsidiary (49) - Acquisition of intangible assets - (1,919) Acquisition of other investments - (23,850) Acquisition of subsidiaries, net of cash acquired (15,916) - Net cash (outflow)/inflow upon disposal of subsidiaries (13) 5,187 Proceed from disposal of property, plant and equipment - 1 Purchase of property, plant and equipment 5,400 - Purchase of property, plant and equipment (78,057) (9,329)	Changes in working capital:		
Payables 10,687 42,709 Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Interest paid - (24) Income tax paid (85) (65) Net cash generated from operating activities 68,681 190 CASH FLOW FROM INVESTING ACTIVITIES 449 - Acquisition of additional equity interest of a subsidiary (49) - Acquisition of intangible assets - (1,919) Acquisition of other investments - (23,850) Acquisition of subsidiaries, net of cash acquired (15,916) - Net cash (outflow)/inflow upon disposal of subsidiaries (13) 5,187 Proceed from disposal of property, plant and equipment - 1 Proceed from redemption of other investment 5,400 - Purchase of property, plant and equipment (78,057) (9,329)	Inventories	280	-
Cash generated from/(used in) operations 68,633 (145) Interest received 133 424 Interest paid - (24) Income tax paid (85) (65) Net cash generated from operating activities 68,681 190 CASH FLOW FROM INVESTING ACTIVITIES - (1,919) Acquisition of additional equity interest of a subsidiary (49) - Acquisition of intangible assets - (1,919) Acquisition of other investments - (23,850) Acquisition of subsidiaries, net of cash acquired (15,916) - Net cash (outflow)/inflow upon disposal of subsidiaries (13) 5,187 Proceed from disposal of property, plant and equipment - 1 Proceed from redemption of other investment 5,400 - Purchase of property, plant and equipment (78,057) (9,329)	Receivables	32,362	(66,558)
Interest received133424Interest paid-(24)Income tax paid(85)(65)Net cash generated from operating activities68,681190CASH FLOW FROM INVESTING ACTIVITIESAcquisition of additional equity interest of a subsidiary(49)-Acquisition of intangible assets-(1,919)Acquisition of other investments-(23,850)Acquisition of subsidiaries, net of cash acquired(15,916)-Net cash (outflow)/inflow upon disposal of subsidiaries(13)5,187Proceed from disposal of property, plant and equipment-1Proceed from redemption of other investment5,400-Purchase of property, plant and equipment(78,057)(9,329)	Payables	10,687	42,709
Interest paid-(24)Income tax paid(85)(65)Net cash generated from operating activities68,681190CASH FLOW FROM INVESTING ACTIVITIESAcquisition of additional equity interest of a subsidiary(49)-Acquisition of intangible assets-(1,919)Acquisition of other investments-(23,850)Acquisition of subsidiaries, net of cash acquired(15,916)-Net cash (outflow)/inflow upon disposal of subsidiaries(13)5,187Proceed from disposal of property, plant and equipment-1Proceed from redemption of other investment5,400-Purchase of property, plant and equipment(78,057)(9,329)	Cash generated from/(used in) operations	68,633	(145)
Income tax paid(85)(65)Net cash generated from operating activities68,681190CASH FLOW FROM INVESTING ACTIVITIESAcquisition of additional equity interest of a subsidiary(49)-Acquisition of intangible assets-(1,919)Acquisition of other investments-(23,850)Acquisition of subsidiaries, net of cash acquired(15,916)-Net cash (outflow)/inflow upon disposal of subsidiaries(13)5,187Proceed from disposal of property, plant and equipment-1Proceed from redemption of other investment5,400-Purchase of property, plant and equipment(78,057)(9,329)	Interest received	133	424
Net cash generated from operating activities68,681190CASH FLOW FROM INVESTING ACTIVITIESAcquisition of additional equity interest of a subsidiary(49)-Acquisition of intangible assets-(1,919)Acquisition of other investments-(23,850)Acquisition of subsidiaries, net of cash acquired(15,916)-Net cash (outflow)/inflow upon disposal of subsidiaries(13)5,187Proceed from disposal of property, plant and equipment-1Proceed from redemption of other investment5,400-Purchase of property, plant and equipment(78,057)(9,329)	Interest paid	-	(24)
CASH FLOW FROM INVESTING ACTIVITIES Acquisition of additional equity interest of a subsidiary Acquisition of intangible assets Acquisition of other investments Acquisition of subsidiaries, net of cash acquired Net cash (outflow)/inflow upon disposal of subsidiaries Proceed from disposal of property, plant and equipment Proceed from redemption of other investment Purchase of property, plant and equipment (49) (19) (23,850) (15,916) (13) (13) (149) (23,850) (23,850) (15,916) (17) (17) (18) (Income tax paid	(85)	(65)
Acquisition of additional equity interest of a subsidiary Acquisition of intangible assets - (1,919) Acquisition of other investments - (23,850) Acquisition of subsidiaries, net of cash acquired Net cash (outflow)/inflow upon disposal of subsidiaries Proceed from disposal of property, plant and equipment - 1 Proceed from redemption of other investment Purchase of property, plant and equipment (78,057) (9,329)	Net cash generated from operating activities	68,681	190
Acquisition of intangible assets Acquisition of other investments Acquisition of subsidiaries, net of cash acquired Net cash (outflow)/inflow upon disposal of subsidiaries Proceed from disposal of property, plant and equipment Proceed from redemption of other investment Purchase of property, plant and equipment (1919) (1938-6) (1938-6) (15,916) (13) (13) (13) (14) (15,916) (15) (15) (17) (17) (18)	CASH FLOW FROM INVESTING ACTIVITIES		
Acquisition of intangible assets Acquisition of other investments Acquisition of subsidiaries, net of cash acquired Net cash (outflow)/inflow upon disposal of subsidiaries Proceed from disposal of property, plant and equipment Proceed from redemption of other investment Purchase of property, plant and equipment (1919) (1938-6) (1938-6) (15,916) (13) (13) (13) (14) (15,916) (15) (15) (17) (17) (18)	Acquisition of additional equity interest of a subsidiary	(49)	-
Acquisition of other investments-(23,850)Acquisition of subsidiaries, net of cash acquired(15,916)-Net cash (outflow)/inflow upon disposal of subsidiaries(13)5,187Proceed from disposal of property, plant and equipment-1Proceed from redemption of other investment5,400-Purchase of property, plant and equipment(78,057)(9,329)		-	(1,919)
Acquisition of subsidiaries, net of cash acquired Net cash (outflow)/inflow upon disposal of subsidiaries Proceed from disposal of property, plant and equipment Proceed from redemption of other investment Purchase of property, plant and equipment (78,057) (9,329)	•	_	
Net cash (outflow)/inflow upon disposal of subsidiaries(13)5,187Proceed from disposal of property, plant and equipment-1Proceed from redemption of other investment5,400-Purchase of property, plant and equipment(78,057)(9,329)	·	(15.916)	
Proceed from disposal of property, plant and equipment - 1 Proceed from redemption of other investment 5,400 - Purchase of property, plant and equipment (78,057) (9,329)	•		5.187
Proceed from redemption of other investment 5,400 - Purchase of property, plant and equipment (78,057) (9,329)		-	1
Purchase of property, plant and equipment (78,057) (9,329)		5.400	-
	<u>-</u>		(9.329)
	Net cash used in investing activities	(88,635)	(29,910)



UNAUDITED CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE THIRD QUARTER ENDED 30 SEPTEMBER 2021 (CONT'D)

	Current year to date ended	Preceding year to date ended
	30.9.2021	30.9.2020
_	RM'000	RM'000
CASH FLOW FROM FINANCING ACTIVITIES		
Decrease in fixed deposits with the licensed banks	1,550	-
Issuance of share capital via conversion of ICPS	29,126	29,111
Ordinary share capital contributed by non-controlling interests of subsidiaries	324	-
Payment of lease liabilities	(231)	(134)
Repayment to directors	-	(2)
Net cash generated from financing activities	30,769	28,975
Net increase/(decrease) in cash and cash equivalents	10,815	(745)
Effects of exchange rate changes	1	(1)
Cash and cash equivalents at beginning of the financial period	24,512	25,622
Cash and cash equivalents at end of the financial period	35,328	24,876
Cash and cash equivalents at end of the financial period		
comprise the followings:		
Fixed deposits with licenced banks	450	2,000
Cash and bank balances	35,328	24,876
_	35,778	26,876
Less: Fixed deposit with licensed banks	(450)	(2,000)
	35,328	24,876

The Condensed Consolidated Statements of Cash Flows should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying explanatory notes to the interim financial report.



NOTES TO THE INTERIM FINANCIAL REPORT

A1. Basis of preparation

The interim financial report is unaudited and has been prepared in compliance with the requirements of MFRS 134: Interim Financial Reporting and paragraph 9.22 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.

The interim financial report should be read in conjunction with the audited financial statements of the Group for the year ended 31 December 2020. These explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the year ended 31 December 2020.

A2. Significant Accounting Policies

The significant accounting policies adopted by the Group in the interim financial report are consistent with those adopted in the audited financial statements of the Group for the financial year ended 31 December 2020 except for the adoption of the following new accounting standards, amendments and interpretation:

(a) MFRSs, Amendments to MFRSs and Interpretations adopted

For the preparation of the financial statements, the following accounting standards, amendments and interpretations of the MFRS framework issued by the MASB are mandatory for the first time for the financial year beginning on or after 1 January 2021:

- Amendments to MFRS 9 Financial Instruments, MFRS 139 Financial Instruments: Recognition and Measurement, MFRS 7 Financial Instruments: Disclosure, MFRS 4 Insurance Contracts and MFRS 16 Leases Interest Rate Benchmark Reform Phase 2
- Amendment to MFRS 16 Leases Covid-19 Related Rent Concessions beyond 30 June 2021

The adoption of the abovementioned accounting standards, amendments and interpretations are not expected to have any significant impact on the financial statements of the Group.

(b) New/ Revised MFRSs, Amendments to MFRSs and Interpretations not adopted

MFRSs, Amendments to MFRSs and Interpretations effective for annual periods beginning on or after 1 January 2022

- Amendments to MFRS 3 Business Combinations Reference to the Conceptual Framework
- Amendments to MFRS 116 Property, Plant and Equipment Proceeds before Intended Use
- Amendments to MFRS 137 Provisions, Contingent Liabilities and Contingent Assets Onerous Contracts-Cost of Fulfilling a Contract
- Annual Improvements to MFRS Standards 2018-2020



A2. Significant Accounting Policies (Cont'd)

(b) New/ Revised MFRSs, Amendments to MFRSs and Interpretations not adopted (Cont'd)

MFRSs, Amendments to MFRSs and Interpretations effective for annual periods beginning on or after 1 January 2023

- MFRS 17 Insurance Contracts and Amendments to MFRS 17 Insurance contracts
- Amendments to MFRS 101 Presentation of Financial Statements Classification of Liabilities as Current or Non-current
- Amendments to MFRS 101 Presentation of Financial Statements Disclosure of Accounting Policies
- Amendments to MFRS 108 Accounting Policies, Changes in Accounting Estimates and Errors Definition of Accounting Estimates
- Amendments to MFRS 112 Income Taxes Deferred Tax related to Assets and Liabilities arising from a Single Transaction

MFRSs, Amendments to MFRSs and Interpretations effective date yet to be confirmed

• Amendments to MFRS 10 Consolidated Financial Statements and MFRS 128 Investment in Associates and Joint Ventures – Sale or Contribution of Assets between an investor and its Associate or Joint Venture

A3. Seasonal or Cyclical Factors

The principal business operations of the Group are not materially affected by seasonal or cyclical factors during the financial year to date under review.

A4. Exceptional Items

There were no items affecting assets, liabilities, equity, net income or cash flows that were unusual because of their nature, size or incidence during the financial year to date under review.

A5. Changes in Estimates

There were no material changes in estimates of the amounts reported during the current quarter and financial year to date under review.

A6. Changes in Debts and Equity Securities

A total of 153,293,851 ICPS were exercised during the nine months ended 30 September 2021.

Save for the above, there were no issuances, share cancellations, share buy-back, share held as treasury share, resale of treasury share and repayments of debts and equity securities.

A7. Dividends Paid

No dividends have been paid during the current quarter and financial year to date under review.

A8. Segmental Information

(a) Segment analysis for the financial year to date ended 30 September 2021:

	Enterprise Resource Planning ("ERP") RM'000	Internet of Things (''IoT'') RM'000	Others RM'000	Total RM'000
Revenue				
Total revenue	120,262	54,397	-	174,659
- Inter-segment revenue	-	(1,084)	-	(1,084)
Revenue from external parties	120,262	53,313	-	173,575
Results				
Segment profit/(loss)	16,768	40,562	(358)	56,972
Finance costs	(15)	(4)	-	(19)
Profit/(Loss) before taxation	16,753	40,558	(358)	56,953
Taxation	(389)	141	-	(248)
Net profit/(loss) for the financial period	16,364	40,699	(358)	56,705
Purchase of property, plant and equipment	78,047	10	-	78,057
Segment assets	242,064	168,245	4,881	415,190
Non-cash expenses				
Amortisation of intangible assets	-	(797)	-	(797)
Depreciation of property, plant and equipment	(1,511)	(1,532)	-	(3,043)
Depreciation of right-of-use assets	(113)	(87)	-	(200)



A8. Segmental Information (Cont'd)

(b) Segment analysis for the financial year to date ended 30 September 2020:

	ERP RM'000	IoT RM'000	Others RM'000	Total RM'000
Revenue				
Total revenue	80,690	67,388	-	148,078
- Inter-segment revenue	-	(1,084)	-	(1,084)
Revenue from external parties	80,690	66,304	-	146,994
Results				
Segment profit/(loss)	12,645	11,250	(269)	23,626
Finance costs	(24)	-	_	(24)
Profit/(Loss) before taxation	12,621	11,250	(269)	23,602
Taxation	(28)	(16)	-	(44)
Net profit/(loss) for the financial period	12,593	11,234	(269)	23,558
Purchase of property, plant and equipment	9,329	_	_	9,329
Segment assets	67,555	148,984	24	216,563
Non-cash expenses				
Depreciation of property, plant and equipment	(8)	(950)	(160)	(1,118)
Depreciation of right-of-use assets	(103)	-	(15)	(118)

A9. Significant Event During The Financial Period

There was no significant event during the current quarter ended 30 September 2021.

A10. Subsequent Events

On 3 November 2021, Mercury Securities Sdn. Bhd. ("Mercury") on behalf of the Board, announced that the Company proposed to undertake a renounceable rights issue of up to 1,075,350,500 new ordinary shares in the Company on the basis of 1 rights share for every 1 existing share held by the entitled Shareholders of the Company on an entitlement date to be determined and announced later.



A11. Changes in the Composition of the Group

Acquisition of subsidiaries

On 12 August 2021, ARB Techsymbol Sdn. Bhd., an indirect subsidiary of the Company, had subscribed 51% equity interest of ARB WMS Technologies Sdn. Bhd. (f.k.a. Bluewave WMS Technologies Sdn. Bhd.) for a total consideration of RM51,000.

On 24 August 2021, ARB VM Sdn. Bhd., an indirect subsidiary of the Company, had subscribed 70% equity interest of ARB Workforce Software Sdn. Bhd. for a total consideration of RM100,000.

A12. Changes in Contingent Liabilities and Assets

There were no material contingent liabilities or assets during the current quarter under review.

A13. Capital Commitments

There were no material capital commitments during the current quarter under review.

A14. Significant Related Party Transactions

The significant related party transactions as at year to date were summarised as below:

	Current quarter ended 30.9.2021 RM'000	Current year to date ended 30.9.2021 RM'000
Office rental paid/payable to: VNH One Sdn. Bhd.	33	99

VNH One Sdn. Bhd. is the company in which the Director of the Company have financial interests. These transactions have been entered into in the normal course of business and have been established on commercial terms.

ADDITIONAL INFORMATION REQUIRED BY THE LISTING REQUIREMENTS

B1. Review of Performance

The comparison of the quarterly results is tabulated below:

Table 1: Financial review for current quarter and financial year to date

				Current	Preceding	
	Current	Comparative		year to	year to	
	quarter	quarter		date	date	
	ended	ended		ended	ended	
	30.9.2021	30.9.2020		30.9.2021	30.9.2020	
	3Q21	3Q20	Changes	9M21	9M20	Changes
	RM'000	RM'000	(RM'000 / %)	RM'000	RM'000	(RM'000 / %)
Revenue	77,330	58,303	19,027 / 33	173,575	146,994	26,581 / 18
Gross Profit	15,022	10,184	4,838 / 48	32,261	27,345	4,916 / 18
Profit Before	33,891	8,426	25,465 / 302	56,972	23,626	33,346 / 141
Interest and Tax						
Profit Before Tax	33,883	8,418	25,465 / 303	56,953	23,602	33,351 / 141
("PBT")						
Profit After Tax	33,702	8,393	25,309 / 302	56,705	23,558	33,147 / 141
EPS Attributable	5.52	1.97	4 / 180	9.99	6.88	3 / 45
to Owners of the						
Company (sen)						

The Group's revenue and PBT for 3Q21 increased by 33% and 4.0 times respectively as compared to 3Q20. The higher revenue and PBT mainly due to the revenue growth in ERP and IoT segments and increase of negative goodwill of RM21.2 million arised from acquisition of a subsidiary.

For the 9M21 under review, the Group's revenue and PBT increased by 18% and 2.4 times respectively as compared to 9M20. The higher revenue was mainly due to contribution from ERP and IoT segments of RM120.3 million and RM53.3 million respectively. The higher PBT was mainly due to the negative goodwill of RM33.9 million arised from acquisition of subsidiaries.

Table 2: Financial review for current quarter compared with immediate preceding quarter

	Current quarter ended 30.9.2021 3Q21	Immediate preceding quarter ended 30.6.2021 2Q21	Changes
	RM'000	RM'000	(RM'000 / %)
Revenue	77,330	46,757	30,573 / 65
Gross Profit	15,022	7,353	7,669 / 104
Profit Before Interest and Tax	33,891	16,044	17,847 / 111
Profit Before Tax ("PBT")	33,883	16,039	17,844 / 111
Profit After Tax	33,702	15,997	17,705 / 111
EPS Attributable to Owners of the Company (sen)	5.52	2.71	3 / 104

The Group reported PBT of RM33.9 million in 3Q21 compare with RM16.0 million in 2Q21, representing an increase of RM17.9 million or 2.1 times in PBT. The higher PBT was mainly due to better performance contributed by ERP and IoT segments and increase in negative goodwill.



B2. Group's Prospect

ERP and IoT segments are expected to contribute impressive future earnings for the Group.

B3. Variance of Actual Profit from Profit Forecast

The Group did not issue any profit forecast and profit guarantee during the current quarter under review.

B4. Tax expense

	Current quarter ended 30.9.2021 RM'000	Current year to date ended 30.9.2021 RM'000
Current year provision	20	86
Under provision in prior year	_	1
	20	87
Deferred taxation	161	161
	181	248

Taxation is computed after taking into consideration the available capital allowances and the adjusted business losses carried forward from previous years to set off against taxable profit.

B5. Corporate Proposals

Save as disclosed below, there were no other corporate proposals announced but not completed, as at the date of this report.

On 3 November 2021, Mercury on behalf of the Board, announced that the Company proposed to undertake a renounceable rights issue of up to 1,075,350,500 new ordinary shares in the Company on the basis of 1 rights share for every 1 existing share held by the entitled Shareholders of the Company on an entitlement date to be determined and announced later.

B6. Material Litigation

The Group does not engaged in any material litigation and the Directors do not have any knowledge of any proceedings pending or threatened against the Group which might materially and adversely affect the financial position or business of the Group.

B7. Dividends

No dividend has been recommended by the Board of Directors for the current quarter under review.

B8. Earnings per Share ("EPS")

(a) Basic EPS

The basic EPS of the Group is calculated based on the profit attributable to Owners (ordinary equity holders) of the Company divided by the weighted average number of ordinary shares in issue.

	Current quarter ended 30.9.2021	Comparative quarter ended 30.9.2020	Current year to date ended 30.9.2021	Preceding year to date ended 30.9.2020
Profit attributable to Owners of the Company (RM'000)	33,588	8,399	56,690	23,720
Weighted average number of ordinary shares outstanding ('000)	608,217	425,531	567,573	344,569
Basic EPS (sen)	5.52	1.97	9.99	6.88

(b) Diluted EPS

The diluted EPS of the Group is calculated based on the profit attributable to Owners (ordinary equity holders) of the Company divided by the weighted average number of ordinary shares in issue adjusted to assume conversion of all dilutive potential ordinary shares arising from ICPS as follow:

	Current quarter ended 30.9.2021	Comparative quarter ended 30.9.2020	Current year to date ended 30.9.2021	Preceding year to date ended 30.9.2020
Profit attributable to Owners of the Company (RM'000)	33,588	8,399	56,690	23,720
Weighted average number of ordinary shares outstanding ('000)	608,217	425,531	567,573	344,569
Effect of dilution of assumed conversion of ICPS ('000)	23,357	31,616	23,357	31,616
Adjusted weighted average number of ordinary shares in issue and issuable ('000)	631,574	457,147	590,930	376,185
Diluted EPS (sen)	5.32	1.84	9.59	6.31



B9. Auditors' Report on Preceding Annual Financial Statements

There was no audit qualification in the audited report of the Company and its subsidiaries preceding annual financial statements for the financial year ended 31 December 2020.

B10. Items included in the Statement of Profit or Loss

	Current quarter ended 30.9.2021 RM'000	Current year to date ended 30.9.2021 RM'000
Amortisation of intangible assets	(797)	(797)
Depreciation of property, plant and equipment	(1,356)	(3,043)
Depreciation of right-of-use assets	(112)	(200)
Finance costs	(8)	(19)
Loss on disposal of a subsidiary	-	(242)
Interest income	38	133
Negative goodwill	21,170	33,883

By Order of the Board, Dato' Sri Liew Kok Leong Executive Director

15 November 2021