# CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2021

A0 A1 30 00NL 2021	Unaudited As at 30 Jun 2021 RM'000	Audited As at 31 Dec 2020 RM'000
Property, plant and equipment	170,439	171,321
Right-of-use assets	258	356
Investments	4,388	5,097
Investment properties	3,088	3,098
Inventories-Land held for property development	156,889	163,822
Goodwill on consolidation	27,100	27,100
	362,162	370,794
Current assets		
Inventories	44,206	48,334
Biological assets	1,354	1,053
Receivables	13,934	21,395
Contract assets	2,775	-
Current tax assets	1,155	405
Short-term investments	103,204	89,039
Deposits, cash and bank balances	54,554	52,133
	221,182	212,359
Current liabilities		
Payables	17,779	16,764
Lease liabilities	210	199
Current tax liabilities	1,473	865
	19,462	17,828
Net current assets	201,720	194,531
Non-current liabilities		
Lease liabilities	62	172
Deferred tax liabilities	39,881	40,211
	39,943	40,383
	523,939	524,942
Share capital	74,945	74,945
Reserves	448,994	449,997
Equity attributable to owners of the Company	523,939	524,942
Net Assets per share (RM)	7.00	7.01

The condensed consolidated statement of financial position should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying notes.

# CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE PERIOD ENDED 30 JUNE 2021

Current Purch	_	Individual Quarter		Cumulative Quarter		
Cost of Sales         (10,198)         (3,884)         (17,294)         (8,743)           Gross profit         6,436         4,442         9,755         8,333           Interest income         576         646         1,036         1,398           Other income         854         679         2,002         1,490           Depreciation and amortisation         (890)         (864)         (1,775)         (1,719)           Administration and other expenses         (3,963)         (3,477)         (7,295)         (6,068)           Finance costs         (3)         (7)         (7)         (14)           Profit before taxation         3,010         1,419         3,716         3,420           Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         Changes in fair value of investments         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per		Quarter Ended 30 Jun 2021	Corresponding Quarter 30 Jun 2020	Year To Date 30 Jun 2021	Corresponding Year To Date 30 Jun 2020	
Gross profit         6,436         4,442         9,755         8,333           Interest income         576         646         1,036         1,398           Other income         854         679         2,002         1,490           Depreciation and amortisation         (890)         (864)         (1,775)         (1,719)           Administration and other expenses         (3,963)         (3,477)         (7,295)         (6,068)           Finance costs         (3)         (7)         (7)         (14)           Profit before taxation         3,010         1,419         3,716         3,420           Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per share attributable to owners of the Company         sen         sen         sen         sen	Revenue	16,634	8,326	27,049	17,076	
Interest income	Cost of Sales	(10,198)	(3,884)	(17,294)	(8,743)	
Other income         854         679         2,002         1,490           Depreciation and amortisation         (890)         (864)         (1,775)         (1,719)           Administration and other expenses         (3,963)         (3,477)         (7,295)         (6,068)           Finance costs         (3)         (7)         (7)         (14)           Profit before taxation         3,010         1,419         3,716         3,420           Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         2,241         321         2,775         1,808           Total comprehensive income attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per share attributable to owners of the Company         sen         sen         sen         sen         sen	Gross profit	6,436	4,442	9,755	8,333	
Depreciation and amortisation         (890)         (864)         (1,775)         (1,719)           Administration and other expenses         (3,963)         (3,477)         (7,295)         (6,068)           Finance costs         (3)         (7)         (7)         (14)           Profit before taxation         3,010         1,419         3,716         3,420           Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         2,241         321         2,775         1,808           Total comprehensive income attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per share attributable to owners of the Company         sen         sen         sen         sen         sen	Interest income	576	646	1,036	1,398	
Administration and other expenses         (3,963)         (3,477)         (7,295)         (6,068)           Finance costs         (3)         (7)         (7)         (14)           Profit before taxation         3,010         1,419         3,716         3,420           Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         Changes in fair value of investments         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per share attributable to owners of the Company         sen         sen         sen         sen	Other income	854	679	2,002	1,490	
Finance costs         (3)         (7)         (7)         (14)           Profit before taxation         3,010         1,419         3,716         3,420           Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         Changes in fair value of investments         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         2,241         321         2,775         1,808           Total comprehensive income attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per share attributable to owners of the Company         sen         sen         sen         sen	Depreciation and amortisation	(890)	(864)	(1,775)	(1,719)	
Profit before taxation         3,010         1,419         3,716         3,420           Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         Changes in fair value of investments         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         2,241         321         2,775         1,808           Total comprehensive income attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per share attributable to owners of the Company         sen         sen         sen         sen	Administration and other expenses	(3,963)	(3,477)	(7,295)	(6,068)	
Taxation         (769)         (1,098)         (941)         (1,612)           Profit for the period         2,241         321         2,775         1,808           Other comprehensive expense:         Changes in fair value of investments         (553)         425         (709)         (567)           Total comprehensive income         1,688         746         2,066         1,241           Profit attributable to owners of the Company         2,241         321         2,775         1,808           Total comprehensive income attributable to owners of the Company         1,688         746         2,066         1,241           Earnings per share attributable to owners of the Company         sen         sen         sen         sen	Finance costs	(3)	(7)	(7)	(14)	
Profit for the period 2,241 321 2,775 1,808  Other comprehensive expense:  Changes in fair value of investments (553) 425 (709) (567)  Total comprehensive income 1,688 746 2,066 1,241  Profit attributable to owners of the Company 2,241 321 2,775 1,808  Total comprehensive income attributable to owners of the Company 5,066 1,241  Earnings per share attributable to owners of the Company 5 sen 5	Profit before taxation	3,010	1,419	3,716	3,420	
Other comprehensive expense:  Changes in fair value of investments (553) 425 (709) (567)  Total comprehensive income 1,688 746 2,066 1,241  Profit attributable to owners of the Company 2,241 321 2,775 1,808  Total comprehensive income attributable to owners of the Company 1,688 746 2,066 1,241  Earnings per share attributable to owners of the Company sen sen sen sen sen sen	Taxation	(769)	(1,098)	(941)	(1,612)	
Changes in fair value of investments(553)425(709)(567)Total comprehensive income1,6887462,0661,241Profit attributable to owners of the Company2,2413212,7751,808Total comprehensive income attributable to owners of the Company1,6887462,0661,241Earnings per share attributable to owners of the Companysensensensensen	Profit for the period	2,241	321	2,775	1,808	
Total comprehensive income 1,688 746 2,066 1,241  Profit attributable to owners of the Company 2,241 321 2,775 1,808  Total comprehensive income attributable to owners of the Company 1,688 746 2,066 1,241  Earnings per share attributable to owners of the Company sen sen sen sen sen	Other comprehensive expense:					
Profit attributable to owners of the Company 2,241 321 2,775 1,808  Total comprehensive income attributable to owners of the Company 1,688 746 2,066 1,241  Earnings per share attributable to owners of the Company sen sen sen sen sen	Changes in fair value of investments	(553)	425	(709)	(567)	
Total comprehensive income attributable to owners of the Company  1,688 746 2,066 1,241  Earnings per share attributable to owners of the Company  sen sen sen sen	Total comprehensive income	1,688	746	2,066	1,241	
ewners of the Company  T,688  T46  Z,066  1,241  Earnings per share attributable to owners of the Company  sen sen sen sen	Profit attributable to owners of the Company	2,241	321	2,775	1,808	
the Company sen sen sen sen	•	1,688	746	2,066	1,241	
		sen	sen	sen	sen	
		2.99	0.43	3.71	2.42	

The condensed consolidated statement of comprehensive income should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying notes.

# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 30 JUNE 2021

	Attributable to owners of the Company					
		Non-dis	tributable	Distribu	utable	
	Share	Fair value	Revaluation	General	Retained	
	capital	reserve	reserve	reserve	profits	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
6 months period ended 30 June 2 Balance as at 1 January 2021	<u>2021</u> 74,945	4,803	25,622	250	419,322	524,942
	74,940	4,003	25,022	230	413,322	324,342
Profit for the period	-	-	-	-	2,775	2,775
Other comprehensive expense for the period	-	(709)	-	-	-	(709)
Total comprehensive income for the period	-	(709)	-	-	2,775	2,066
Transfer within reserves	-	-	(8)	-	8	-
Dividends	-	-	-	-	(3,069)	(3,069)
Balance as at 30 June 2021	74,945	4,094	25,614	250	419,036	523,939
		Attributable t	o owners of the	Company		
		Non-dis	tributable	Distribu	utable	
	Share	Fair value	Revaluation	General	Retained	
	capital	reserve	reserve	reserve	profits	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
6 months period ended 30 June 2	<u>2020</u>					
Balance as at 1 January 2020	74,945	5,267	25,760	250	414,735	520,957
Profit for the period	-	-	-	-	1,808	1,808
Other comprehensive expense for the period	-	(567)	-	-	-	(567)
Total comprehensive income for the period	-	(567)	-	-	1,808	1,241
Transfer within reserves	-	-	(30)	-	30	-
Balance as at 30 June 2020	74,945	4,700	25,730	250	416,573	522,198

The condensed consolidated statement of changes in equity should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying notes.

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 30 JUNE 2021

	6 Months Ended		
	Current Year	Preceding Year	
	to date	to date	
	30 Jun 2021	30 Jun 2020	
	RM'000	RM'000	
CASH FLOWS FROM OPERATING ACTIVITIES	TAIN OOO	KIN OOO	
Profit before taxation	3,716	3,420	
	3,710	3,420	
Adjustments for :	4 775	4 740	
Depreciation and amortisation	1,775	1,719	
Fair value (gain)/loss on biological assets	(301)	113	
Dividend Income	(82)	(37)	
Interest expenses	7	14	
Interest Income	(1,036)	(1,398)	
Operating profit before working capital changes	4,079	3,831	
Decrease in inventories	11,494	5,275	
Decrease/(Increase) in receivables	4,680	(2,655)	
Increase/(decrease) in payables	1,015	(1,040)	
Cash generated from operations	21,268	5,411	
Interest received	1,042	1,345	
Tax paid	(1,413)	(2,759)	
Net cash generated from operating activities	20,897	3,997	
Net cash generated nom operating activities	20,091	3,991	
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of property, plant and equipment	(785)	(1,320)	
Payment for inventories-land held for property development	(433)	(528)	
Dividend received from quoted equity securities in Malaysia	82	37	
Net cash used in investing activities	(1,136)	(1,811)	
<b>3</b>	( ) /		
CASH FLOWS FROM FINANCING ACTIVITIES			
Dividend paid	(3,069)	-	
Repayment of lease liabilities	(99)	(98)	
Interest paid	(7)	(14)	
Net cash used in financing activities	(3,175)	(112)	
	40.500	0.074	
Net increase in cash and cash equivalents	16,586	2,074	
Cash and cash equivalents at 1 January	140,871	112,913	
Cash and cash equivalents at 30 June	157,457	114,987	
Cash and each equivalents comprise :			
Cash and cash equivalents comprise :	400.004	70 442	
Short term investments	103,204	79,443	
Short term deposits	319	167	
Cash and bank balances	54,235	35,529	
	157,758	115,139	
Pledged short-term deposits	(301)	(152)	
Cash and cash equivalents	157,457	114,987	

The condensed consolidated statement of cash flows should be read in conjunction with the audited financial statements for the financial year ended 31 December 2020 and the accompanying notes.

#### Part A – Explanatory Notes Pursuant to MFRS 134

### 1 Basis of preparation and Accounting Policies

The interim financial statements are unaudited and have been prepared in accordance with the requirements of MFRS 134 Interim Financial Reporting and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad, and should be read in conjunction with the audited financial statements for the year ended 31 December 2020. These explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the financial year ended 31 December 2020.

The accounting policies and presentation adopted by the Group for the quarterly financial statements are consistent with those adopted in the Group's consolidated audited financial statements for the financial year ended 31 December 2020, except for the following:

#### Effective for financial periods beginning on or after 1 June 2020

• Amendments to MFRS 16 Leases

#### Effective for financial periods beginning on or after 1 January 2021

- Amendments to MFRS 7 Financial Instruments: Disclosures
- Amendments to MFRS 9 Financial Instructions
- Amendments to MFRS 16 Leases

The initial application of these Standards does not have a material impact on the Group's financial statements.

#### 2 Seasonal or cyclical factors

The Group's results for the quarter under review were not materially impacted by any seasonal or cyclical factors apart from the plantation segment which is influenced by seasonal climatic conditions.

#### 3 Unusual items due to their nature, size or incidence

None.

#### 4 Changes in estimates

Not applicable.

#### 5 Debt and equity securities

There were no issue, repurchase and repayment of debt and equity securities during the financial period.

#### NOTES TO THE INTERIM FINANCIAL REPORT FOR THE QUARTER ENDED 30 JUNE 2021

#### Part A - Explanatory Notes Pursuant to MFRS 134 (Con't)

#### 6 Dividends paid

The interim dividend of 4.1 sen per share single-tier tax exempt for the financial year ended 31 December 2020 (for financial year ended 31 Dec 2019: 4.5 sen per share single-tier tax exempt) amounting to RM3.069 million was paid on 4 June 2021.

### 7 Carrying amount of revalued assets

The valuations of property, plant and equipment and investment properties have been brought forward without amendment from the financial report for the year ended 31 December 2020.

#### 8 Events after the interim period

There was no significant event after the end of the guarter under review.

#### 9 Changes in composition of the Group

There was no change in the composition of the Group during the period under review.

#### 10 Changes in contingent liabilities and contingent assets

There was no change in contingent liability or contingent asset since the end of the last financial year.

#### 11 Capital commitments

Amounts contracted but not provided for capital expenditure as at 30 June 2021 amounted to RM2.8 million.

#### 12 Significant Related Party Transactions

None.

# Part A – Explanatory Notes Pursuant to MFRS 134 (Con't)

# 13 Segmental information

Segmental information for the financial period ended 30 June 2021 is as follows:

30 June 2021	Property development RM'000	Plantation RM'000	Others RM'000	Consolidated RM'000
Revenue External customers	16,628	10,339	-	26,967
Dividend income Total Revenue	16,628	10,339	82 82	82 27,049
Results Segment results Taxation Profit for the period	(677)	4,843	(450) -	3,716 (941) 2,775
Assets Segment assets	323,061	99,718	160,565	583,344
Liabilities Segment liabilities	14,207	2,118	43,080	59,405
30 June 2020				
Revenue External customers Dividend income	10,546 -	6,493	- 37	17,039 37
Total Revenue	10,546	6,493	37	17,076
Results Segment results Taxation Profit for the period	1,799	2,045	(424) 	3,420 (1,612) 1,808
Assets Segment assets	347,949	98,995	137,844	584,788
Liabilities Segment liabilities	16,993	1,870	43,727	62,590

#### Part B - Explanatory Notes Pursuant to Appendix 9B of the Listing Requirements of Bursa Malaysia

#### 14 Review of performance

For the current quarter under review, the Group recorded revenue of RM16.6 million, an increase of 99.8% compared to RM8.3 million in the previous corresponding quarter. Profit before taxation for the current quarter under review was RM3.0 million, an increase of 112.1% compared to RM1.4 million in the previous corresponding quarter.

	Current	Corresponding		Current	Corresponding	
	Quarter	Quarter		Year to date	Year to date	
	Ended	Ended	Changes	Ended	Ended	Changes
	30 Jun 2021	30 Jun 2020	+/(-)	30 Jun 2021	30 Jun 2020	+/(-)
	RM'000	RM'000	%	RM'000	RM'000	%
<u>Revenue</u>						
Property	10,720	4,526	136.9%	16,628	10,546	57.7%
Plantation	5,833	3,764	55.0%	10,339	6,493	59.2%
Others	81	36	125.0%	82	37	121.6%
	16,634	8,326	99.8%	27,049	17,076	58.4%
•						
Profit/(Loss) Before Taxation						
Property	686	229	199.6%	(677)	1,799	-137.6%
Plantation	2,567	1,426	80.0%	4,843	2,045	136.8%
Others	(243)	(236)	-3.0%	(450)	(424)	-6.1%
	3,010	1,419	112.1%	3,716	3,420	8.7%

#### (a) Property

#### 2Q'21 vs 2Q'20

Property Segment's revenue increased by 136.9% to RM10.7 million while profit before taxation increased by 199.6% to RM0.7 million as compared to the previous corresponding quarter.

The increase in revenue was due to sales of more completed units coupled with recognition of revenue from Bromelia project which was launched in December 2020.

The increase in profit before taxation was in line with the increase in revenue.

#### 6M'21 vs 6M'20

Revenue increased by 57.7% to RM16.6 million as compared to the previous corresponding period. The increase in revenue was due to higher sales of completed units coupled with recognition of revenue from Bromelia project which was launched in December 2020.

Property Segment recorded loss before taxation of RM0.7 million was due to sales of completed units with lower gross profit margin.

#### Part B - Explanatory Notes Pursuant to Appendix 9B of the Listing Requirements of Bursa Malaysia (Con't)

#### 14 Review of performance (Con't)

#### (b) Plantation

#### 2Q'21 vs 2Q'20

Revenue for the current quarter increased by 55.0% to RM5.8 million while profit before tax increased by 80.0% to RM2.6 million as compared to previous corresponding quarter.

The increase in revenue was due to higher average selling price of fresh fruit bunches ("FFB") in the current quarter under review.

#### 6M'21 vs 6M'20

Revenue increased by 59.2% to RM10.3 million while profit before taxation increased by 136.8% to RM4.8 million as compared to the previous corresponding period.

The increase in revenue was due to higher average selling price of fresh fruit bunches ("FFB") in the current period.

#### 15 Material changes in profit before taxation in current quarter vs preceding quarter

	Current Quarter Ended 30 Jun 2021 RM'000	Preceding Quarter Ended 31 Mar 2021 RM'000	Changes +/(-) %
Revenue	16,634	10,415	59.7%
Profit Before Taxation	3,010	706	326.3%

The profit before taxation increased in current quarter which was in line with the increase in revenue recorded in current quarter.

#### 16 Commentary on prospects

The Group attributed the higher sales and revenue in Q2 FY2021 to its completed units and current development of Bromelia in AYER Bukit Puchong township. To overcome the reduced social and economic activities due to the ongoing pandemic, the Group had provided an online live streaming platform to view, select and book the Bromelia units. Our prospective buyers were able to explore the properties offered virtually despite the recent nationwide lockdown. Meantime, the property market continues to remain challenging.

For the oil palm plantation division, the Group recorded a 55% increase in revenue for Q2 FY2021 due to the higher commodity prices, averaging at RM4,213 per mt. Production for Q2 FY2021 is lower compared to last year Q2 FY 2020 due to the shortage of workers and skilled harvesters as a result of Covid-19 pandemic travel restrictions. Our effort to hire local estate workers in response to the government's direction has yielded some positive outcome. Implementation of estate mechanisation programmes in Q3 FY2021 will alleviate the labour shortage problem in the short to medium term.

#### Part B - Explanatory Notes Pursuant to Appendix 9B of the Listing Requirements of Bursa Malaysia (Con't)

# 17 Statement of board of directors' opinion as to whether the revenue or profit estimate, forecast, projection or internal targets are likely to be achieved

Not applicable. The Company has not announced or disclosed any estimates, forecasts, projections or internal targets.

#### 18 Variance of actual profit from forecast profit or profit guarantee

Not applicable.

#### 19 Taxation

	Current	Current
	Quarter	Year to date
	Ended	Ended
	30 Jun 2021	30 Jun 2021
	RM'000	RM'000
Malaysian income tax:		
Current tax	682	1,270
Deferred tax	87	(329)
	700	0.44
	769	941

The effective tax rate for the current quarter and period is higher than the statutory tax rate due to deferred tax assets arising from deductible temporary differences not recognised in the Statement of Comprehensive Income.

#### 20 Corporate proposals

There was no corporate proposal announced but not completed as at the reporting date.

## 21 Group borrowings and debt security

There were no borrowings and debt security as at 30 June 2021 other than the lease liability recognised in relation to leased property.

#### 22 Changes in material litigation

There was no material litigation since the date of the last financial position as at 31 December 2020.

#### 23 Dividends

No interim ordinary dividend has been declared for the current quarter ended 30 June 2021.

#### Part B - Explanatory Notes Pursuant to Appendix 9B of the Listing Requirements of Bursa Malaysia (Con't)

#### 24 Earnings per share

#### (a) Basic earnings per share

Basic earnings per share is calculated by dividing the profit net of tax for the period by the weighted average number of shares in issue during the period.

	Current	Current
	Quarter	Year To Date
	Ended	Ended
	30 Jun 2021	30 Jun 2021
Profit net of tax (RM'000)	2,241	2,775
Weighted average number of ordinary shares		
in issue ('000)	74,853	74,853
Basic earnings per share (sen)	2.99	3.71

#### (b) Diluted earnings per share

Not applicable.

## 25 Disclosure requirements to the Statement of Comprehensive Income

			Current	Current
			Quarter	Year To Date
			Ended	Ended
			30 Jun 2021	30 Jun 2021
			RM'000	RM'000
(a)	Dividend income		81	82
(b)	Interest expense		3	7
(c)	Allowance for impairment of receivables	)		
(d)	Provision for and write off of inventories	1		
(e)	Gain or loss on disposal of quoted or unquoted			
	investments or properties	(		
(f)	Impairment of assets	>	Nil	Nil
(g)	Foreign exchange gain or loss	1		
(h)	Gain or loss on derivatives			
(i)	Exceptional items	J		

#### 26 Auditors' Report on preceding annual financial statements

The auditors' report on the financial statements for the financial year ended 31 December 2020 was not qualified.

## 27 Authorisation for issue

The interim financial statements were authorised for issue by the Board of Directors on 26 August 2021.