

NOTICE OF POSTPONED TWENTY-SIXTH ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Postponed Twenty-Sixth Annual General Meeting ("AGM") of Kia Lim Berhad will be held on:

Day and Date : Monday, 27 September 2021 (Postponed from Thursday, 24 June 2021)
Meeting Platform : Online Meeting Platform via <https://web.vote2u.my> (Domain Registration No. with MYNIC - D6A471702)
Time : 12.00 noon

Agenda

ORDINARY BUSINESS

1. To receive the Audited Financial Statements for the year ended 31 December 2020 together with the Directors' and Auditors' Report thereon. *Refer to Note (a)*
2. To approve the proposed payment of Directors' fees and benefits for the Company and its subsidiaries of up to RM124,200 for the financial year ending 31 December 2021. *RESOLUTION 1
Refer to Note (b)*
3. To re-elect the following Directors who retire during the year in accordance with Article 90 of the Company's Constitution and being eligible, offer themselves for re-election: -
 - (i) DATUK NG YENG KENG @ NG KA HIAT *RESOLUTION 2
Refer to Note (c)*
 - (ii) MR CHUA SYER CIN *RESOLUTION 3
Refer to Note (c)*
4. To re-appoint Messrs Ernst & Young PLT as Auditors of the Company and authorise the Directors to fix their remuneration. *RESOLUTION 4
Refer to Note (d)*

SPECIAL BUSINESS

To consider and, if thought fit, to pass the following resolutions:

5. **ORDINARY RESOLUTION 1
AUTHORITY TO ALLOT SHARES – SECTIONS 75 AND 76** *RESOLUTION 5
Refer to Note (e)*

"THAT pursuant to Sections 75 and 76 of the Companies Act, 2016 and subject to the approval of relevant authorities, the Directors be and are hereby empowered to issue shares in the Company from time to time and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit provided that the aggregate number of shares issued pursuant to this resolution does not exceed 10% of the total number of issued shares of the Company (excluding treasury shares) for the time being and that the Directors be and also empowered to obtain approval for the listing of and quotation for the additional shares so issued on the Bursa Malaysia Securities Berhad AND THAT such authority conferred by this resolution shall commence upon passing this resolution until:

 - (a) the conclusion of the annual general meeting held next after the approval was given; or
 - (b) the expiry of the period within which the next annual general meeting is required to be held after the approval was given,

whichever occurs first."
6. **ORDINARY RESOLUTION 2
CONTINUATION OF TERMS OF OFFICE AS INDEPENDENT DIRECTOR** *RESOLUTION 6
Refer to Note (f)*

"THAT authority be and is hereby given to Mr Loh Chee Kan to continue to serve as an Independent Director of the Company in accordance with Malaysian Code On Corporate Governance."
7. **ORDINARY RESOLUTION 3
CONTINUATION OF TERMS OF OFFICE AS INDEPENDENT DIRECTOR** *RESOLUTION 7
Refer to Note (f)*

"THAT authority be and is hereby given to Mr Chua Syer Cin to continue to serve as an Independent Director of the Company in accordance with Malaysian Code On Corporate Governance."
8. **ORDINARY RESOLUTION 4
CONTINUATION OF TERMS OF OFFICE AS INDEPENDENT DIRECTOR** *RESOLUTION 8
Refer to Note (f)*

"THAT authority be and is hereby given to En Mohd Salleh Bin Jantan to continue to serve as an Independent Director of the Company in accordance with Malaysian Code On Corporate Governance."

NOTICE OF POSTPONED TWENTY-SIXTH ANNUAL GENERAL MEETING

9. **SPECIAL RESOLUTION
PROPOSED AMENDMENTS OF THE CONSTITUTION OF KIA LIM BERHAD**

RESOLUTION 9
Refer to Note (g)

"**THAT** alterations, modifications, additions or deletions to the Company's Constitution as set out in Appendix A be hereby approved **AND THAT** the Directors of the Company be and are hereby authorised to assent to any modifications, variations and/or amendments as may be required by the relevant authorities and to do all acts and things and take all such steps as may be considered necessary to give full effect to the foregoing for and on behalf of the Company."

10. To transact any other business appropriate to an AGM, due notice of which shall have been previously given in accordance with the Act and the Company's Constitution.

BY ORDER OF THE BOARD

LEONG SIEW FOONG
(MAICSA No. 7007572)
(CCM PC No.: 202008001117)

Company Secretary

Johor Bahru
28 August 2021

NOTES:

1. A member entitled to attend and vote at the Meeting is entitled to appoint a proxy or proxies to attend and vote in his stead. The proxy need not be a Member of the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend and vote at a meeting of a company shall have the same rights as the member to speak at the meeting.
2. A member shall be entitled to appoint more than one proxy (subject always to a maximum of two (2) proxies at each meeting) to attend and vote at the same meeting.
3. Where a member appoints more than one (1) proxy (subject always to a maximum of two (2) proxies at each meeting) the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
4. Where a member of the Company is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus accounts it holds. Where a member is an authorised nominee as defined under SICDA, it may appoint one (1) proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
5. The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if such appointer is a corporation under its common seal or the hand of its attorney.
6. The instrument appointing a proxy must be deposited at Suite 9D, Level 9, Menara Ansar, 65 Jalan Trus, 80000 Johor Bahru, Johor not less than forty-eight (48) hours before the time appointed for holding the Meeting or any adjournment thereof.

Additional Notes:

- (a) The Revised Proxy Form **WILL NOT INVALIDATE** the Proxy Form which was circulated together with the Notice of the 26th AGM dated 25 May 2021.
- (b) If the Company received both the original Proxy Form and the Revised Proxy Form from a member, **THE LATTER SHALL SUPERSEDE THE FORMER.**
- (c) In the event that the Company does not receive the duly executed Revised Proxy Form within the required timeframe, the member who had deposited the original Proxy Form at the registered office within the required timeframe is deemed to have appointed and authorised his proxy under the original Proxy Form to vote or abstain on the resolution as the proxy deems fit.

EXPLANATORY NOTES:

- (a) This Agenda item is meant for discussion only as the provision of Section 340(1)(a) of the Companies Act, 2016 does not require a formal approval of the shareholders and hence, it is not put forward for voting.
- (b) Directors' fees and benefits

Directors' remuneration

Section 230(1) of the Companies Act, 2016 provides amongst others, that "the fees" of the directors and "any benefits" payable to the directors of a listed company and its subsidiaries shall be approved at a general meeting. In this respect, the Board agreed that the shareholders' approval shall be sought at Postponed Twenty-Sixth Annual General Meeting ("Postponed 26th AGM") on the Directors' remuneration tabled in Resolution 1.

Directors' fees

The Board decided that the Directors' fees for financial year ("FY") ending 31 December 2021 be maintained as the previous FY subject to the performance of the Company and the current global economy. The detailed Directors' fees are contained in page 19 of Corporate Governance Overview Statement in the Annual Report.

Benefits payable to Directors

The benefits payable to Directors comprised the allowance and other emoluments payable to the Chairman and members of the Board of the Company and its subsidiaries.

NOTICE OF POSTPONED TWENTY-SIXTH ANNUAL GENERAL MEETING

EXPLANATORY NOTES (CONT'D):

(b) Directors' fees and benefits (Cont'd)

The Directors' current and proposed remuneration structure is detailed as below:

Remuneration for Directors of the Company	2020 Amount (RM)	Proposed 2021 Amount (RM)
Fee for Chairman	35,000	35,000
Fee for each Independent Non-Executive Director	20,000	20,000
Fee for each Executive Director	15,000	15,000
Meeting Allowance per meeting *	800	800

* Only for Non-Executive Directors.

Payment of benefits to the Directors will be made by the Company as and when incurred, after they have discharged their responsibilities and rendered their services to the Company for the FY ending 31 December 2021, based on the proposed benefits, if the proposed Resolution 1 is passed at the Postponed 26th AGM.

(c) Re-election of Directors who retire in accordance with Article 90 of the Company's Constitution.

Article 90 of the Company's Constitution provides that one-third (1/3) of the Directors of the Company for the time being shall retire by rotation at an AGM of the Company. With the current Board size of Five (5), two (2) Directors are to retire in accordance with Article 90 of the Constitution provided that all Directors shall retire from office once at least in every three (3) years and shall be eligible for re-election.

For the purpose of determining the eligibility of the Directors to stand for re-election at the Postponed 26th AGM, the Nomination Committee ("NC") has considered the following:

- (1) The assessment of the individual Director's level of contribution to the Board through each of their skills, experience and strength in qualities; and
- (2) The level of independence demonstrated by each of the Non-Executive Directors ("NEDs"), and their ability to act in the best interests of the Company in decision-making, to ensure that they are independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement or the ability to act in the best interests of the Company.

In line with the Malaysian Code on Corporate Governance ("MCCG"), the Board has conducted an assessment of independence of the NEDs, and also other criteria i.e. character, integrity, competence, experience and time commitment in effectively discharging their respective roles as Directors of the Company. The Directors were assessed based on performance criteria set in the areas of Board dynamics and participation, competency and capability, independence and objectivity, probity and personal integrity, contribution and performance together with their ability to make analytical inquiries and offer advice and guidance. Each of the NEDs has also provided his/her annual declaration/confirmation of independence bi-annually of 2020.

The Board accepted the NC's recommendation that the Directors who retire in accordance with Article 90 of the Company's Constitution are eligible to stand for re-election. All these retiring Directors had abstained from deliberations and decisions on their own eligibility to stand for re-election at the relevant Board meeting.

(d) Re-appointment of Auditors

Pursuant to Section 273(b) of the Act, the term of office of the present Auditors, Messrs Ernst & Young PLT, shall lapse at the conclusion of this AGM unless they are re-appointed by the shareholders to continue in office. Messrs Ernst & Young PLT, have indicated their willingness to continue their service until the conclusion of next AGM. The re-appointment of Messrs Ernst & Young PLT as Auditors has been considered against the relevant criteria prescribed by Paragraph 15.21 of the MMLR. This proposed Resolution 4, if passed, will also give the Directors of the Company, the authority to determine the remuneration of the Auditors.

(e) Authority to Directors to allot and issue shares pursuant to Sections 75 and 76 of the Companies Act, 2016

The proposed Resolution 5 under item 5 of the agenda above, if passed, will empower the Directors of the Company, from the date of the Postponed 26th AGM, with the authority to allot and issue shares in the Company up to an amount not exceeding in total 10% of the total number of issued shares of the Company (excluding treasury shares) for such purposes as the Directors consider would be in the best interest of the Company. This authority, unless revoked or varied at a general meeting, will expire at the next AGM.

The general mandate sought to grant authority to Directors to allot and issue shares is a renewal of the mandate that was approved by the shareholders at the Twenty-Fifth Annual General Meeting ("25th AGM") held on 27 August 2020. The renewal of general mandate is to provide flexibility to the Company to issue new shares without the need to convene a separate general meeting to obtain shareholders' approval so as to avoid incurring cost and time. The purpose of this general mandate is for possible fund raising exercises including but not limited to further placement of shares for purpose of funding current and/ or future investment projects, working capital and/or acquisitions which the Directors deem necessary and feasible.

Up to date of this Notice, the Company has not issued any shares pursuant to the mandate granted to the Directors at the 25th AGM as there was no need for any fund raising activity for the purpose of investment, acquisition or working capital.

(f) Continuation of terms of office as Independent Directors

Mr Loh Chee Kan, Mr Chua Syer Cin and En Mohd Salleh Bin Jantan are Independent Directors of the Company who have served the Company for more than nine years.

In line with the MCCG, the NC has assessed their independence as defined in Bursa Securities Listing Requirements which have not been compromised all the while. In fact, they exercise their judgment in an independent and unfettered manner, discharge their duties with reasonable care, skill and diligent; bringing independent thought and experience to board deliberations and decision making process all the while which is valuable to the Company. Hence, the Board recommends Mr Loh Chee Kan, Mr Chua Syer Cin and En Mohd Salleh Bin Jantan to continue their office as Independent Directors according to the Resolution 6, 7 and 8 put forth at the Postponed 26th AGM.

Mr Loh Chee Kan, Mr Chua Syer Cin and En Mohd Salleh Bin Jantan shall be subjected to two-tier voting in accordance with the MCCG as they have served the Company for more than 12 years.

(g) Proposed Amendments of the Constitution of Kia Lim Berhad

The Company is proposing amendments to its existing Constitution to provide greater clarity, enhance administrative efficiency and ensure compliance with the relevant statutory and regulatory requirements so as to update in accordance with the latest development of governance. The proposed amendments of the Constitution is attached hereto and identified as Appendix A. Appendix A is circulated together with the Notice of Postponed 26th AGM dated 28 August 2021, shall take effect once the Proposed Special Resolution has been passed by a majority of not less than seventy-five per centum (75%) of such members who are entitled to vote and do vote in person or by proxy at the said AGM.

PROPOSED AMENDMENTS TO THE EXISTING CONSTITUTION OF THE COMPANY

The existing Constitution is to be amended by way of alterations, modifications, additions and/or deletions, where necessary, to reflect the proposed amendments thereto. The affected provisions of the existing Articles are reproduced below with the proposed amendments highlighted alongside the respective Articles:

No.	Existing Article		No.	Proposed Article	
			4A.	<i>Applicable Laws</i>	<i>all laws, by-laws, regulations, rules, orders and/or official directions for the time being in force affecting the Company and its subsidiaries, including but not limited to the Act, the applicable securities laws, the Listing Requirements and every other law for the time being in force concerning companies and affecting the Company and any other directives or requirements imposed on the Company by the Companies Commission of Malaysia, Securities Commission Malaysia and/or other relevant regulatory bodies and/or authorities.</i>
	Company	KIA LIM BERHAD		Company	KIA LIM BERHAD [Registration No. 199501013667 (342868-P)]
	Depository	Bursa Malaysia Depository Sdn. Bhd. or by whatever name from time to time called.		Depository	Bursa Malaysia Depository Sdn. Bhd. [Registration No. 198701006854 (165570-W)] or by whatever name from time to time called.
	Exchange	Bursa Malaysia Securities Berhad		Exchange	Bursa Malaysia Securities Berhad

		or by whatever name from time to time called.			[Registration No. 200301033577 (635998-W)] or by whatever name from time to time called.
				Main Venue	<i>A primary physical venue in Malaysia where the Chairman of the general meeting or any adjournment thereof is physically present.</i>
60.	<p>An annual general meeting of the Company shall be held in accordance with the provisions of the Act. All meetings of Members shall be held at such time and place as the Board shall determine.</p> <p>Every notice of an annual general meeting shall specify the meeting as such and every meeting convened for passing a Special Resolution shall state the intention to propose such resolution as a Special Resolution and the text resolution.</p>		60.	<p>An annual general meeting of the Company shall be held in accordance with the provisions of the Act. <i>All general meetings other than the annual general meetings shall be called extraordinary general meetings.</i> All meetings of Members shall be held at such time and place as the Board shall determine. <i>A general meeting may be convened, held or conducted, whether wholly or partly, by electronic communication, video conferencing, teleconferencing or other electronic or other technological means or using one or more other similar technologies. Any shareholders representing at least 10% of the issued share capital of the Company may also call a general meeting.</i></p> <p><i>All Members participating in the general meeting (whether physically or by electronic or other technological means) shall be taken as present at the meeting for all purposes while so participating. These may include but are not limited to the quorum requirement, the casting of votes and proposals for resolutions and amendments. The general meeting may be held even though those participating in the general meeting are not together physically at the same place.</i></p> <p>Every notice of an annual general meeting shall specify the meeting as such and every meeting convened for passing a Special Resolution shall state the intention to propose such resolution as a Special Resolution and the text resolution.</p> <p><i>The Directors may make additional regulations for the conduct of general meetings and related matters where electronic and other technological means are used for participation by Members at general meetings and for voting and other incidentals. The Directors may also make regulations for the conduct of general</i></p>	

			<i>meetings and related matters in connection with compliance with laws, regulations, guidelines or directives (whether legally enforceable or not) relating to matters of public health or interests.</i>
61.	The main venue of all meetings of Members and annual general meetings shall be within Malaysia at such time and place as the Board shall determine. The chairperson shall be present at that main venue of the meeting. The Board may whenever it so decide by resolution convene a meeting of Members other than annual general meeting.	61.	<i>The notice of general meeting must specify a particular place or places at which the general meeting is to be held with a main venue if more than one place. The main venue of all meetings of Members and annual general meetings shall be within Malaysia at such time and place as the Board shall determine. The Chairman shall be present at that main venue of the meeting. In the event that the Chairman is replaced by another, the other must be given access to the main venue. The meeting will be adjourned to a time and place to be notified by the Company to the Members which is no later than 14 days if the person replacing the chairman is not able to attend the main venue within thirty (30) minutes of the decision to replace the Chairman. The Board may whenever it so decide by resolution convene a meeting of Members other than annual general meeting.</i>
64.	a) The notices convening meetings shall specify the place, day and hour of the meeting and the general nature of business of the meeting, and shall be given to all Members, Directors and Auditors of the Company at least 14 days before the meeting or at least 21 days before the meeting where any Special Resolution is to be proposed or where it is an annual general meeting. Any notice of a meeting called to consider special business shall be accompanied by a statement regarding the effect of any proposed resolution in respect of such special business and the text of the resolution. The notice shall be exclusive of the day on which it is served or deemed to be served and on the day the meeting is held. At least 14 days' notice or 21 days' notice in the case where any Special Resolution is proposed or where it is the annual general meeting, of every such meeting shall be given by advertisement in at least one (1) nationally circulated Bahasa Malaysia or English daily newspaper and in writing to each stock exchange upon which the Company is listed.	64.	a) The notices convening meetings shall specify the place, day and hour of the meeting and the general nature of business of the meeting, and shall be given to all Members, Directors and Auditors of the Company at least 14 days before the meeting or at least 21 days before the meeting where any Special Resolution is to be proposed or where it is an annual general meeting. Any notice of a meeting called to consider special business shall be accompanied by a statement regarding the effect of any proposed resolution in respect of such special business and the text of the resolution. The notice shall be exclusive of the day on which it is served or deemed to be served and on the day the meeting is held. At least 14 days' notice or 21 days' notice in the case where any Special Resolution is proposed or where it is the annual general meeting, of every such meeting shall be given by advertisement in at least one (1) nationally circulated Bahasa Malaysia or English daily newspaper and in writing to each stock exchange upon which the Company is listed. <i>Where a meeting of Members is convened by the Board, they may by three (3) days' notice, whenever they</i>

			<p><i>think fit, cancel the meeting or postpone the holding of the meeting to a date and time determined by them or change the place for the meeting. The notice must state the reason for cancellation or postponement and such a notice shall be subject to the Act, given in any manner determined by the Board. This Article shall not apply to a meeting convened in accordance with Sections 310 and 311 of the Act by a Member or Members unless with the consent of such Member or Members only.</i></p>
68.	<p>No business shall transacted at any meetings of Members unless a quorum of Members is present at the time when the meeting proceeds to business. Save as herein otherwise provided, three (3) Members present in person or by proxy shall be a quorum. For the purposes of this Constitution "Member" includes a person attending as a proxy or representing a corporation which is a Member.</p>	68.	<p><i>a) No business shall transacted at any meetings of Members unless a quorum of Members is present at the time when the meeting proceeds to business. Save as herein otherwise provided, three (3) Members present in person or by proxy shall be a quorum. For the purposes of this Constitution "Member" includes a person attending as a proxy or representing a corporation which is a Member.</i></p> <p><i>b) All Members participating in the general meetings (whether physically or by electronic or other technological means) shall be taken as present at the meeting for all purposes while so participating. These may include but are not limited to the quorum requirement, the casting of votes and proposals for resolutions and amendments. General meeting may be held even though those participating in the general meeting are not together physically at the same place.</i></p> <p><i>c) Members may be wholly or partly restricted from physically attending at the discretion of the Directors. Members restricted from physically attending must be given the option of participating in the general meeting by electronic or other technological means. Members will be solely responsible to ensure that they obtain the necessary equipment and communications to be able to participate through those means. The Directors may regulate any physical attendance by ticketing or other means for booking available places for physical attendance. The Directors are entitled to limit physical attendance to persons other than the Chairman of the general meeting and Directors.</i></p> <p><i>d) Members participating by electronic or other technological means may be</i></p>

			<p><i>required to adhere to certain procedures and protocols relating to their conduct in relation to the general meeting as required by authorities or the Board from time to time. These may differ from those applying to Members participating physically at the general meeting. The procedures and protocols may include but not limited to requirements for questions and other communications with the Chairman of the general meeting or other persons involved in the conduct of the general meeting to be tabled or given in accordance with terms and conditions and restrictions specified by the Directors using electronic or other technological means and for the manner in which responses to question and other matters may be given. Questions and other communications and responses need not be seen or heard by persons participating in the general meeting by whatever means other than the person tabling or giving the question or communication and the intended recipient of the question or communication. Questions or communications may be restricted to the Chairman of the general meeting and Directors present physically at the general meeting. The Chairman of the general meeting may at his discretion allow questions or communications to be directed to others. The Chairman of the general meeting may delegate his discretion in considering the questions to field to a person or persons charged by the Chairman with that task.</i></p>
71.	<p>The Chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for thirty (30) days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.</p>	71.	<p>The Chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for thirty (30) days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.</p> <p><i>Subject to Applicable Laws, a where a general meeting is convened by the Board, if the Chairman of the general meeting is of the opinion that the interruptions or deficiencies will or may have a material bearing on the conduct of the general meeting despite taking</i></p>

			<p><i>all relevant actions to rectify interruption or deficiencies within 30 minutes of its occurrence, the Chairman of the general meeting may, in its absolute discretion, cancel the general meeting, postpone the holding of the general meeting or adjourn the general meeting without consent of the members at the general meetings.</i></p> <p><i>The proceedings of the general meeting shall not be invalidated by reason of interruptions or deficiencies in the communications or technology used by Members, the Company or any other persons in order to participate in the general meeting.</i></p>
72.	<p>Resolutions in annual general meetings and meetings of Members shall be decided in compliance with the provisions of the Act and Listing Requirements for the time being.</p> <p>Unless a poll is so demanded, a declaration by the Chairman of the meeting that a resolution has on a show of hands been carried unanimously, or by a particular majority, or lost, based on the voting results, which show the total number of votes cast on the poll (together with the percentage) in favour of and against the resolution, as announced by the scrutineer or the Chairman, and an entry to that effect in the book containing the minutes of the proceedings of the Company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against the resolutions. The demand for a poll may be withdrawn.</p>	72.	<p>Resolutions in annual general meetings and meetings of Members shall be decided in compliance with the provisions of the Act and Listing Requirements for the time being.</p> <p>Unless a poll is so demanded, a declaration by the Chairman of the meeting that a resolution has on a show of hands been carried unanimously, or by a particular majority, or lost, based on the voting results, which show the total number of votes cast on the poll (together with the percentage) in favour of and against the resolution, as announced by the scrutineer or the Chairman, and an entry to that effect in the book containing the minutes of the proceedings of the Company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against the resolutions. The demand for a poll may be withdrawn.</p> <p><i>The Chairman of the general meeting may determine that the results of the poll, if certified by any Director or the Company Secretary, shall be published on the Company's website without the requirement for the results being declared at any meeting, postponed meeting or adjourned meeting and any such declaration at an adjourned meeting or postponed meeting or publication on the Company's website of the results of the relevant poll which shows that a resolution has been carried or lost or has not been carried by any particular majority, and an entry to that effect in the minutes of the proceedings of the Company, shall, in the absence of manifest error, be conclusive evidence of such fact. The determination of the Chairman in such circumstances shall be final and conclusive.</i></p>
73.	<p>If a poll is duly demanded it shall be taken in such manner and either at once or after an interval or adjournment or otherwise as the</p>	73.	<p>If a poll is duly demanded it shall be taken in such manner and either at once or after an interval or adjournment or otherwise as the</p>

	<p>Chairman directs (including the use of a ballot or voting papers or tickets or electronically using various forms of electronic voting devices and the result of the poll shall be the resolution of the meeting at which the poll was demanded or taken, but a poll demanded on the election of Chairman or on a question of adjournment shall be taken forthwith. The demand for a poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which the poll has been demanded. Subject to the Listing Requirements and the Act, the Chairman of the meeting may (and if so directed by the meeting shall) appoint scrutineers to verify the votes which shall be counted by the poll administrators or any other persons determined by the Board from time to time for the purposes of a poll and may, in addition to the powers of adjourning meetings contained in Article 71 adjourn the meeting to some place and time fixed for the purpose of declaring the result of the poll.</p>	<p>Chairman directs (including the use of a ballot or voting papers or tickets or electronically using various forms of electronic voting devices or if the meeting to be held virtual, the poll may be conducted virtually using any electronic means via any online platform, website or mobile application by any features available of that online platform, website or mobile application), and the result of the poll shall be the resolution of the meeting at which the poll was demanded or taken, but a poll demanded on the election of Chairman or on a question of adjournment shall be taken forthwith. The demand for a poll shall not prevent the continuance of a meeting for the transaction of any business other than the question on which the poll has been demanded. Subject to the Listing Requirements and the Act, the Chairman of the meeting may (and if so directed by the meeting shall) appoint scrutineers to verify the votes (whether physically or by electronic or other technological means) which shall be counted by the poll administrators or any other persons determined by the Board from time to time for the purposes of a poll, and may, in addition to the powers of adjourning meetings contained in Article 71 adjourn the meeting to some place and time fixed for the purpose of declaring the result of the poll. If such scrutineer is interested in a resolution to be passed at the general meeting, the scrutineer must refrain from acting as the scrutineer for that resolution.</p>
75.	<p>Subject to any rights or restrictions for the time being attached to any classes of shares, at meetings of Members or classes of Members every holder of ordinary or preference shares who is personally present, who is a Member or proxy or represented by attorney on a show of hands on any question shall have one vote and upon a poll every such Member shall have one vote for every ordinary or preference share held by him. A proxy or attorney shall be entitled to vote both on a show of hands or poll.</p>	<p>75. Subject to any rights or restrictions for the time being attached to any classes of shares, at meetings of Members or classes of Members every holder of ordinary or preference shares who is personally present, who is a Member or proxy or represented by attorney on a show of hands on any question shall have one vote and upon a poll every such Member shall have one vote for every ordinary or preference share held by him. A proxy or attorney shall be entitled to vote both on a show of hands or poll. However, a Member is not precluded from attending the meeting in person after lodging the instrument of proxy. Such attendance shall automatically revoke the authority granted to the proxy.</p> <p>A vote taken at the general meeting may be cast, by electronic or other technological means or using one or more technologies or by any other means or in one or more combinations including votes conducted by poll.</p> <p>Subject to the provisions of the Act and the</p>

			<i>Listing Requirements, the Directors may, at their sole discretion, approve and implement, subject to such security measures as may be deemed necessary or expedient, such voting methods to allow Members who are unable to vote in person at any general meeting the option to vote in absentia, including but not limited to voting by mail, electronic mail, facsimile.</i>
80.	The instrument appointing a proxy shall be in writing under the hand of the appointor, or of his attorney duly authorised in writing or, if the appointor is a corporation, either under Seal or under the hand of an officer or attorney duly authorised. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend, participate, speak and vote at a meeting of a company shall have the same rights as the member to speak at the meeting. The instrument appointing a proxy shall be deemed to confer authority to demand or join in demanding a poll. A member shall not be entitled to appoint more than one (1) proxies to attend, participate, speak and vote at the same meeting and where the member appoints more than one (1) proxies to attend and vote at the same meeting, such appointment shall be invalid unless the member specifies the proportion of his holdings to be represented by each proxy. Where a member of the Company is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus accounts it holds. Where a member of the Company is an authorised nominee as defined under the SICDA, it may appoint at least one (1) proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.	80.	The instrument appointing a proxy shall be in writing under the hand of the appointor, or of his attorney duly authorised in writing or, if the appointor is a corporation, either under Seal or under the hand of an officer or attorney duly authorized, including but not limited to the electronic proxy appointment and voting manner. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend, participate, speak and vote at a meeting of a company shall have the same rights as the member to speak at the meeting. The instrument appointing a proxy shall be deemed to confer authority to demand or join in demanding a poll. A member shall not be entitled to appoint more than one (1) proxies to attend, participate, speak and vote at the same meeting and where the member appoints more than one (1) proxies to attend and vote at the same meeting, such appointment shall be invalid unless the member specifies the proportion of his holdings to be represented by each proxy. Where a member of the Company is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus accounts it holds. Where a member of the Company is an authorised nominee as defined under the SICDA, it may appoint at least one (1) proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
82.	The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited at the office or at such other place as is specified for that purpose in the notice convening the meeting, not less than forty-eight (48) hours before the time appointed for holding the meeting or adjourned meeting at which the person named in the instrument	82.	The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited at the office or at such other place as is specified for that purpose in the notice convening the meeting, not less than forty-eight (48) hours before the time appointed for holding the meeting or adjourned meeting at which the person named in the instrument

	<p>proposes to vote, or in the case of a poll, not less than twenty-four (24) hours before the time appointed for the taking of the poll, and in default the instrument of proxy shall not be treated as valid. No instrument appointing a proxy shall be valid after the expiration of twelve (12) months or such other period(s) as may be provided or permitted by the Act or Listing Requirements or any other relevant governing laws and stipulated in the form of proxy or in the notice of meetings, from the date named in it as the date of its execution. A facsimile transmission, telex, cable or in any form of electronics means from any authorised place, where proxies have been lodged at the Office or any other place within Malaysia and setting out details of instruments of proxy deposited at such authorised place, shall if received prior to the commencement of the meeting or the taking of the poll, be prima facie evidence thereof and the person named in the proxy shall, in voting be entitled to rely on the contents of such a facsimile transmission, telex, cable or any form of electronics means.</p>		<p>proposes to vote, or in the case of a poll, not less than twenty-four (24) hours before the time appointed for the taking of the poll, and in default the instrument of proxy shall not be treated as valid. No instrument appointing a proxy shall be valid after the expiration of twelve (12) months or such other period(s) as may be provided or permitted by the Act or Listing Requirements or any other relevant governing laws and stipulated in the form of proxy or in the notice of meetings, from the date named in it as the date of its execution. A facsimile transmission, telex, cable or in any form of electronics means from any authorised place, online portal or platform, where proxies have been lodged at the Office or any other place within Malaysia and setting out details of instruments of proxy deposited at such authorised place, shall if received prior to the commencement of the meeting, rescheduled meeting, postponed meeting or adjourned meeting or the taking of the poll, be prima facie evidence thereof and the person named in the proxy shall, in voting be entitled to rely on the contents of such a facsimile transmission, telex, cable or any form of electronics means.</p> <p><i>The Directors may make regulations for the instrument appointing a proxy and the power of attorney of the general meeting, postponed meeting or adjourned meeting. The instrument appointing a proxy and the power of attorney of the general meeting, postponed meeting or adjourned meeting if received within the prescribed timeframe and manner stipulated in the notice of general meeting, postponed meeting or adjourned meeting shall be treated as valid.</i></p>
86.	<p>A Member of the Company is permitted to give the Company notice of termination of a person's authority to act as proxy not less than twenty-four (24) hours before the time appointed for holding the meeting. The notice of termination must be in writing and be deposited at the Office of the Company or at such other place within Malaysia from time to time.</p>	86.	<p>A Member of the Company is permitted to give the Company notice of termination of a person's authority to act as proxy not less than twenty-four (24) hours before the time appointed for holding the meeting. The notice of termination must be in writing and be deposited at the Office of the Company or at such other place within Malaysia from time to time or by electronic communication, be send to the electronic address which specified by the Company as indicated in the form of proxy.</p>
157.	<p>Any notice and/or other document shall be deemed to have been served by the Company to a Member:-</p> <p>a) Where the notice and/or document is sent in hard copy by post shall be deemed to be served in the case of a</p>	157.	<p>Any notice and/or other document shall be deemed to have been served by the Company to a Member:-</p> <p>a) Where the notice and/or document is sent in hard copy by post shall be deemed to be served in the case of a Member</p>

<p>Member having an address for service in Peninsular Malaysia two (2) days following that on which a properly stamped letter containing the same is posted in Peninsular Malaysia and in the case of a member having an address for service in East Malaysia four (4) days following that on which the letter suitably stamped at airmail rated containing the same is posted within Peninsular Malaysia. In proving service by post it shall be sufficient to prove that the letter containing the notice or document was properly addressed and stamped and put into a post office letter box or by a letter from the Company Secretary certifying that the notice or document has been posted.</p> <p>b) Where the notice or document is sent by electronic means:-</p> <p>i. via electronic mail, at the time of transmission to a Member's electronic mail address pursuant to Article 156, provided that the Company has record of the electronic mail being sent and that no written notification of delivery failure is received by the Company;</p> <p>ii. via publication on the Company's website, on the date the notice or document is first made available on the Company's website provided that the notification on the publication of notice or document on website has been given pursuant to Article 156; or</p> <p>iii. via electronic platform maintained by the Company or third parties, on the date the notice or document is first made available thereon provided that the notification on the publication or availability of the notice or document on the relevant electronic platform has been given pursuant to Article 156.</p> <p>In the event that service of a notice or document pursuant to this Article is unsuccessful, the Company must, within two (2) market days from discovery of delivery failure, make alternative arrangements for service by serving the notice or document in hard copy in accordance with Article 156 hereof.</p>	<p>having an address for service in Peninsular Malaysia two (2) days following that on which a properly stamped letter containing the same is posted in Peninsular Malaysia and in the case of a member having an address for service in East Malaysia four (4) days following that on which the letter suitably stamped at airmail rated containing the same is posted within Peninsular Malaysia. In proving service by post it shall be sufficient to prove that the letter containing the notice or document was properly addressed and stamped and put into a post office letter box or by a letter from the Company Secretary certifying that the notice or document has been posted.</p> <p>b) Where the notice or document is sent by electronic means:-</p> <p>i. via electronic mail, at the time of transmission to a Member's electronic mail address pursuant to Article 156, provided that the Company has record of the electronic mail being sent and that no written notification of delivery failure is received by the Company;</p> <p>ii. via publication on the Company's website, on the date the notice or document is first made available on the Company's website provided that the notification on the publication of notice or document on website has been given pursuant to Article 156; or</p> <p>iii. via electronic platform maintained by the Company or third parties, on the date the notice or document is first made available thereon provided that the notification on the publication or availability of the notice or document on the relevant electronic platform has been given pursuant to Article 156.</p> <p>In the event that service of a notice or document pursuant to this Article is unsuccessful, the Company must, within two (2) four (4) market days from <i>the date of receipt of request from Members</i> or discovery of delivery failure <i>or any other prescribed timeframe required by Applicable Laws from time to time</i>, make alternative arrangements for service by serving the notice or document in hard copy in accordance with Article 156 hereof.</p>
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		<p><i>This Article applies where, on two consecutive occasions, notices, documents or information sent or supplied by post have been returned undelivered. If the shareholder registers a new address with the Company and the Depository (if they hold Depository Shares) where notices, documents or information can be sent or supplied, the shareholder is entitled to have notices, documents or information sent or supplied to them at that address. Otherwise, the shareholder is not entitled to receive any notices, documents or information from the Company.</i></p>
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ADMINISTRATIVE GUIDE

POSTPONED TWENTY-SIXTH ANNUAL GENERAL MEETING

Meeting Date	: Monday, 27 September 2021
Time	: 12.00 noon
Meeting Platform	: Online Meeting Platform via https://web.vote2u.my (Domain Registration No. with MYNIC - D6A471702)
Mode of Communication	: 1) Submit questions to the Board prior to the 26th AGM by emailing to agm26@kialim.com.my no later than 5.00 p.m. on Monday, 20 September 2021. 2) Post questions to the Board via real time submission of typed text during live streaming of Postponed 26th AGM.

MODE OF MEETING

Due to the unprecedented circumstances arising from the measures that have been implemented nationally to limit the spread of the COVID-19, and in particular, the Government of Malaysia's official guidance for practising social distancing, the Company will conduct its forthcoming Postponed Twenty- Sixth Annual General Meeting ("**Postponed 26th AGM**") entirely on a fully virtual basis via Remote Participation and Voting ("**RPV**") facilities.

The meeting platform is strictly for the purpose of complying with Section 327(2) of the Companies Act 2016 that require the Chairman of the meeting to be present at the main venue of the meeting. **No shareholders/proxies/corporate representatives should be physically present nor admitted at the broadcast venue on the day of the AGM.**

In line with the Malaysian Code on Corporate Governance Practice 12.3, by conducting a fully virtual AGM, this would promote greater shareholder participation as it facilitates electronic voting and remote shareholders' participation. With the RPV facilities, you may exercise your right as a member of the Company to participate (including to pose questions to the Board of Directors and/or Management of the Company) and vote at the AGM. Alternatively, you may also appoint the Chairman of the Meeting as your proxy to attend and vote on your behalf at the AGM.

ENTITLEMENT TO PARTICIPATE THE AGM

In respect of deposited securities, only members whose MyKad/passport number appear on the Record of Depositors on **20 September 2021** (General Meeting Record of Depositors) shall be eligible to participate the meeting or appoint proxy(ies) to participate on his/her behalf.

FORM(S) OF PROXY

1. Shareholders are encouraged to go online, participate and vote at the AGM using the RPV facilities.

If a shareholder is unable to attend the Postponed 26th AGM on Monday, 27 September 2021, he/she can appoint the Chairman of the meeting as his/her proxy to attend, speak and vote in his/her stead. Please submit your Proxy Form at the Company's Registered Office ("Registered Office") situated at Suite 9D, Level 9, Menara Ansar, 65, Jalan Trus, 80000 Johor Bahru, Johor not less than forty-eight (48) hours before the time of holding the AGM or no later than 12.00 noon on Saturday, 25 September 2021.

2. You may also submit the Proxy Form via electronic means ("**e-Proxy**") through Vote2U Online at <https://web.vote2u.app> not less than forty-eight (48) hours before the time for holding the AGM, i.e. latest by **Saturday, 25 September 2021 at 12.00 noon**.

REVOCAION OF PROXY

If you have submitted your Proxy Form and subsequently decide to appoint another person or wish to participate in our electronic AGM by yourself, kindly contact +603 7664 8520 / 21 or email to vote2u@agmostudio.com to revoke the earlier appointed proxy forty-eight (48) hours before this meeting.

Alternatively, shareholders who have registered directly with Vote2U can login to revoke the earlier appointed proxy anytime before the start of meeting.

CORPORATE MEMBER

Any corporate member who wishes to appoint a representative instead of a proxy to attend the meeting should submit the original certificate of appointment under the seal of the corporation to the Registered Office of the Company, not less than forty-eight (48) hours before the time for holding the AGM, i.e. latest by **Saturday, 25 September 2021 at 12.00 noon**.

VOTING PROCEDURE

1. Pursuant to Paragraph 8.29A of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, voting at the AGM will be conducted by poll. The Poll Administrator of the Company will conduct the poll by way of electronic voting ("e-voting") and the poll results will be verified and validated by the Independent Scrutineer appointed by the Company.
2. During the AGM, the Chairman of the meeting will invite the Poll Administrator to brief on the e-voting housekeeping rules. The e-voting session will commence as soon as the Chairman calls for the poll to be opened and until such time when the Chairman announces the closure of the poll.

VOTING PROCEDURE (CONT'D)

3. For the purposes of the fully virtual AGM, e-voting will be carried out via personal smart mobile phones, tablets or personal computers/laptops.
4. Upon the conclusion of the e-voting session, the Independent Scrutineer will verify the poll results followed by the declaration by the Chairman of the meeting whether the resolutions put to vote were successfully carried or not.

RPV FACILITIES

The RPV facilities will enable you to exercise your right as a member of the Company to participate (including to pose questions to the Board of Directors and/or Management of the Company via real time submission of typed texts) and vote remotely at the AGM.

Kindly ensure that you are connected to the internet at all times in order to participate and vote when our fully virtual AGM has commenced. Therefore, it is your responsibility to ensure that connectivity for the duration of the meeting is maintained. Kindly note that the quality of the live webcast is dependent on the bandwidth and stability of the internet connection of the participants.

Shareholders / proxies / corporate representatives who wish to participate at the Postponed 26th AGM remotely using the RPV facilities are to follow the requirements and procedures as summarised:

Before the AGM	
1.	<p>Register Online with Vote2U Online by Individual Members</p> <ol style="list-style-type: none"> (a) Access the website at https://web.vote2u.app using your computer or smartphone. (b) Click/Tap "Sign Up". (c) Read the Privacy Policy and Terms & Conditions and indicate your acceptance of the Privacy Policy and Terms & Conditions on a small box <input type="checkbox"/>. Then click/tap "Next". (d) Fill-in your details (note: create your own password). Then click/tap "Continue". (e) Upload your identification card (MyKad) or Passport (for non-Malaysian). (f) Click "Submit" to complete the registration (g) Your registration will be verified and an email notification will be sent to you. Please check your email. <p><u>Note:</u> <i>If you have registered as a user with Vote2U Online previously, you are not required to register again.</i></p> <p>*Check your email address is keyed in correctly. *Remember the password you have keyed-in.</p>
2.	<p>Submit request for remote participation</p> <p>Registration for remote access will be opened on 27 August 2021. Please note that the closing time to submit your request is at 12.00 noon on Saturday, 25 September 2021 (48 hours before the commencement of the 26th AGM).</p> <p>Individual Members</p> <ol style="list-style-type: none"> (a) Individual shareholder to log in with your email and password. (b) Click/Tap on the General Meeting event to participate. (c) Scroll down and click/tap "Register a Proxy". (d) Read the Declarations and indicate your acceptance of the Declarations on a small box <input type="checkbox"/>. Then click/tap "Next". (e) Select the Central Depository System ("CDS") account number. (f) Click/Tap "Appoint Proxy". (g) Fill-in the details of your Proxy(ies). (h) Indicate your voting instruction should you prefer to do so. (i) After you have completed the above procedures, the system will send an e-mail to the registered Proxy(ies) email address. <p><u>Note:</u> <i>You need to register as a shareholder before you register and submit the e-Proxy form.</i></p> <p>Corporate Members</p> <ol style="list-style-type: none"> (a) Fill-in details on the hardcopy Form of Proxy and provide the following information: <ul style="list-style-type: none"> • MyKad/Passport number of the Corporate Representative. • Email address of the Corporate Representative. (b) Submit the hardcopy Form of Proxy to the Registered Office with the following information: <ul style="list-style-type: none"> • A copy of the Certificate of Appointment of Corporate Representative. • A copy of the Corporate Representative MyKad (front & back). <p><u>Note:</u> <i>After verification, an email notification will be sent to the Proxy (Corporate Representative) with a temporary password. The Proxy could use the temporary password to log in to Vote2U.</i></p>

ADMINISTRATIVE GUIDE

TWENTY-SIXTH ANNUAL GENERAL MEETING

Before the AGM	
2.	<p>Submit request for remote participation (Cont'd)</p> <p>Authorised Nominee and Exempt Authorised Nominee</p> <p>(a) Fill-in details on the hardcopy Form of Proxy and provide the following information:</p> <ul style="list-style-type: none">• MyKad/Passport number of the Beneficial Owner.• Email address of the Beneficial Owner. <p>(b) Submit the hardcopy Form of Proxy to the address provided (refers to Notice of Meeting) with the following information:</p> <ul style="list-style-type: none">• A copy of the Beneficial Owner MyKad (front & back). <p><i>Note:</i> After verification, an email notification will be sent to the Proxy (Beneficial Owner) with a temporary password. The Proxy could use the temporary password to log in to Vote2U.</p>
3.	<p>Login to Vote2U Online</p> <p>(a) Login with your email and password for remote participation at the AGM, one (1) hour before the commencement of the AGM.</p>
4.	<p>Participate through Live Streaming</p> <p>(a) Select the General Meeting to participate.</p> <p>(b) Confirm the RPV participant's details.</p> <p>(c) Click on the "Watch Live" button to view the Live Streaming.</p> <p><i>Note:</i> That the quality of the Live Streaming will be dependent on the bandwidth and stability of the internet connection at the location.</p>
5.	<p>Online Remote Voting</p> <p>(a) Select the General Meeting to participate.</p> <p>(b) Select the CDS account.</p> <p>(c) Please note that if you have more than one CDS Account, you are required to select one CDS account at a time for voting.</p> <p>(d) Select the vote for the resolutions that are tabled for voting.</p> <p>(e) Confirm and submit your votes.</p>
6.	<p>Ask Question</p> <p>(a) Click on the "Ask Question" button to post question(s) to the Board.</p> <p>(b) Type in your question and "Submit".</p> <p>(c) The Chairman/ Board will endeavor to respond to questions submitted by remote participants during the AGM.</p> <p><i>Note:</i> There shall not be two-way communication available at the meeting.</p>
7.	<p>End of RPV</p> <p>Upon the announcement by the Chairman on the closure of the AGM, the Live Streaming will end.</p>

PRE-MEETING SUBMISSION OF QUESTIONS TO THE BOARD OF DIRECTORS

In order to enhance the efficiency of the proceedings of the Postponed 26th AGM, the shareholders may submit questions to the Company via e-mail to agm26@kialim.com.my not later than **Monday, 20 September 2021 at 5:00 p.m.** or select the messaging icon in Vote2U Online Portal to transmit questions via RPV facilities during live streaming of the Postponed 26th AGM. If time permits, the Chairman and the Board of Directors will endeavour their best to respond to the questions submitted by the shareholders which are related to the resolutions to be tabled at the AGM. The shareholders are encouraged to submit questions before the Postponed 26th AGM as priority will be given to questions submitted before the AGM.

NO BREAKFAST/LUNCH PACKS, DOOR GIFT/FOOD VOUCHER

There will be **NO distribution** of breakfast/lunch packs, food vouchers or door gifts for the Postponed 26th AGM since the meeting is being conducted on a fully virtual basis.

The Board of Directors of Kia Lim Berhad would like to thank all shareholders for their kind co-operation and understanding in these challenging times.

ANNUAL REPORT 2020

The Annual Report 2020 available on Bursa Malaysia Berhad's website at www.bursamalaysia.com under Company Announcements and also at Kia Lim Berhad's website at www.kialim.com.my

If you wish to receive a printed copy of the Annual Report 2020, please forward your request by completing the Request Form enclosed herewith. Any request for the printed documents would be forwarded to the requestor within four (4) market days from the date of receipt of the verbal or written request, whichever is later. However, please consider the environment before requesting for the printed copy of the Annual Report 2020.

ENQUIRY

If you have any enquiries on the above, please contact the following persons during office hours on Mondays to Fridays from 9.00 a.m. to 5.30 p.m. (except on public holidays):

RPV Facilities Helpdesk

General Line : 603-7664 8520/21
Email : vote2u@agmostudio.com

PERSONAL DATA POLICY

By registering for the remote participation and electronic voting meeting and/or submitting the instrument appointing a proxy(ies) and/or representative(s), the member of the Company has consented to the use of such data for purposes of processing and administration by the Company (or its agents); and to comply with any laws, listing rules, regulations and/or guidelines. The member agrees that he/she will indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the shareholder's breach of warranty.

REQUEST FORM FOR PRINTED COPY OF DOCUMENTS OF KIA LIM BERHAD

Please send a printed copy of the following documents as checked (√) to me/us:-

<input type="checkbox"/>	Annual Report 2020
<input type="checkbox"/>	Corporated Governance Report 2020

PARTICULAR OF SHAREHOLDER

Name of Shareholder	
NRIC No./Passport No./Company No.	
CDS Account No.	
Mailing Address	
Telephone No.	

Date this _____ day of _____ 2021

Signature of Shareholder

REVISED FORM OF PROXY

CDS ACCOUNT NO.	
NO. OF SHARES HELD	

I/We _____ of _____
_____ Email Address: _____ being a member/members
of Kia Lim Berhad, hereby appoint (1) Mr/Ms _____
(NRIC No. _____) of _____
or failing whom, _____ (NRIC No. _____) of _____

as my/our proxy to vote for *me/us and on *my/our behalf at the **Postponed Twenty-Sixth Annual General Meeting** of the Company which will be conducted entirely fully virtual on an Online Meeting Platform via <https://web.vote2u.my> (Domain Registration No. with MYNIC - D6A471702), Malaysia on **Monday, 27 September 2021 at 12.00 noon** and, at every adjournment thereof *for/against the resolutions to be proposed thereat.

*My/Our proxy is to vote as indicated below: -

Resolutions	Agenda	For	Against
1.	To approve the proposed payment of Directors' fees and benefits for the Company and its subsidiaries of up to RM124,200 for the financial year ending 31 December 2021.		
2.	To re-elect the following Directors retiring according to the Company's Constitution: - (a) Datuk Ng Yeng Keng @ Ng Ka Hiatt		
3.	(b) Mr Chua Syer Cin		
4.	To re-appoint Messrs Ernst & Young PLT as auditors.		
5.	To approve the authority to allot shares - Sections 75 and 76.		
6.	To approve the continuing terms of office of Mr Loh Chee Kan as an Independent Director.		
7.	To approve the continuing terms of office of Mr Chua Syer Cin as an Independent Director.		
8.	To approve the continuing terms of office of En Mohd Salleh Bin Jantan as an Independent Director.		
9.	To approve the proposed amendments of the Constitution of Kia Lim Berhad.		

Please indicate with a cross (X) in the space whether you wish your votes to be cast for or against the resolution. In the absence of such specific directions, your proxy will vote or abstain as he thinks fit.

As witness my hand this day of2021
Signature of Member(s)

NOTES:

1. A member entitled to attend and vote at the Meeting is entitled to appoint a proxy or proxies to attend and vote in his stead. The proxy need not be a Member of the Company. There shall be no restriction as to the qualification of the proxy. A proxy appointed to attend and vote at a meeting of a company shall have the same rights as the member to speak at the meeting.
2. A member shall be entitled to appoint more than one proxy (subject always to a maximum of two (2) proxies at each meeting) to attend and vote at the same meeting.
3. Where a member appoints more than one (1) proxy (subject always to a maximum of two (2) proxies at each meeting) the appointment shall be invalid unless he specifies the proportions of his holdings to be represented by each proxy.
4. Where a member of the Company is an exempt authorised nominee as defined under the Securities Industry (Central Depositories) Act 1991 ("SICDA") which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus accounts it holds. Where a member is an authorised nominee as defined under SICDA, it may appoint one (1) proxy in respect of each Securities Account it holds with ordinary shares of the Company standing to the credit of the said Securities Account.
5. The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorised in writing or if such appointer is a corporation under its common seal or the hand of its attorney.
6. The instrument appointing a proxy must be deposited at Suite 9D, Level 9, Menara Ansar, 65 Jalan Trus, 80000 Johor Bahru, Johor not less than forty-eight (48) hours before the time appointed for holding the Meeting or any adjournment thereof.

Additional Notes:

- (a) The Revised Proxy Form **WILL NOT INVALIDATE** the Proxy Form which was circulated together with the Notice of the 26th AGM dated 25 May 2021.
- (b) If the Company received both the original Proxy Form and the Revised Proxy Form from a member, **THE LATTER SHALL SUPERSEDE THE FORMER.**
- (c) In the event that the Company does not receive the duly executed Revised Proxy Form within the required timeframe, the member who had deposited the original Proxy Form at the registered office within the required timeframe is deemed to have appointed and authorised his proxy under the original Proxy Form to vote or abstain on the resolution as the proxy deems fit.

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STAMP

The Company Secretary
KIA LIM BERHAD
Reg. No. 199501013667 (342868-P)

Suite 9D, Level 9,
Menara Ansar,
65, Jalan Trus, 80000 Johor Bahru,
Johor Darul Ta'zim.

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