

NOTICE OF THE 110[™] ANNUAL GENERAL MEETING

Registration No. 190701000003 (37-K) (Incorporated in Malaysia)

NOTICE IS HEREBY GIVEN that the 110th Annual General Meeting ("AGM") of the Company will be held at Bukit Puchong Gallery, Lot 59244, Jalan BP 7/15, Bandar Bukit Puchong, 47120 Puchong, Selangor on Tuesday, 11 May 2021 at 2.00 p.m. for the purpose of considering the following:-**Ordinary Business**

AYER HOLDINGS BERHAD

To receive the Audited Financial Statements for the financial year ended 31 December 2020 together with the Reports 1 (Please refer to Explanatory Note 1) Ordinary Resolution 1 To approve the payment of a first and final dividend of 4.10 sen per ordinary share for the financial year ended 31 December 2020. 2. To approve the payment of Directors' Fees and benefits payable to the Directors of the Company and its subsidiaries not exceeding RM2,363,600 for the period from 12 May 2021 until the conclusion of the 111th AGM. To re-elect Mr. Lim Kee Choon who is retiring pursuant to Article 93 of the Company's Constitution, who being eligible offers himself for re-election. 3. Ordinary Resolution 2 4 Ordinary Resolution 3 To re-elect Ms. Lim Wan Yee who is retiring pursuant to Article 93 of the Company's Constitution, who being eligible offers herself for re-election. 5 **Ordinary Resolution 4** To re-appoint Messrs. Khoo Wong & Chan as Auditors of the Company and to authorise the Directors to determine their remuneration. **Ordinary Resolution 5** 6 Special Business To consider and if thought fit, to pass the following Resolutions, with or without modification:-7. As Ordinary Resolution **Ordinary Resolution 6**

- Continuing in Office as an Independent Non-Executive Director - Tan Sri Datuk Yong Poh Kon

"THAT the authority be and is hereby given to Tan Sri Datuk Yong Poh Kon, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than twelve (12) years, to continue to act as an Independent Non-Executive Director of the Company."

8 As Special Resolution

Proposed Amendments to the Constitution of the Company

"THAT the proposed amendment to the Company's Constitution as set out as Appendix A in Page 97 to 100 of the Financial Report be and is hereby approved. AND THAT, the Directors of the Company be and are hereby authorised to assent to any conditions, variations, modifications and/or amendments as may be required by any relevant authorities and to do all acts and things and take all such steps as may be considered necessary to give full effect to the Proposed Amendment for and on behalf of the Company and the company be and are hereby approved. take all such ste of the Company.

To transact any other ordinary business of which due notice shall have been given

NOTICE OF DIVIDEND ENTITLEMENT AND PAYMENT

NOTICE IS HEREBY GIVEN THAT the first and final dividend of 4.10 sen per ordinary share for the financial year ended 31 December 2020, if approved, will be paid on 4 June 2021. The entitlement date for the dividend payment is 17 May 2021.

- A Depositor shall qualify for entitlement to the dividend only in respect of:-a. Shares transferred into the depositor's securities account before 4.30 p.m. on 17 May 2021 in respect of transfer; and

b. Shares bought on the Bursa Malaysia Securities Berhad on a cum entitlement basis according to the Rules of the Bursa Malaysia Securities Berhad. BY ORDER OF THE BOARD

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TAI YIT CHAN (SSM PC NO. 202008001023) (MAICSA 7009143) TAI YUEN LING (SSM PC NO. 202008001075) (LS 0008513) Company Secretaries

12 April 2021

Kuala Lumpur

- NOTES: i) A member of the Company entitled to attend and vote at this Meeting is entitled to appoint a proxy or attorney or other duly authorised representative to attend and vote in his stead. A proxy may, but need not be a member of the Company. A member may appoint and preson to be his proxy. A member shall not be entitled to appoint more than one (1) proxy, the appointment shall be investid unless the the specifies the proportions of hisher shareholdings to be represented by each proxy. ¹⁰ A member of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company who is an authorised nominee as defined in the Securities appoint of the Company appoint of the Company
- the specifies the proportions of his/her shareholdings to be represented by each proxy. A member of the Company who is a uthorised nomes as defined in the Securities fluctsry (Central Depositories) Act, 1991 ("SICA") may appoint not more than two (2) industry (Central Depositories) Act, 1991 ("SICA") may appoint not more than two (2) standing to the credit of the said securities account. For a member of the Company who is an exempt authorised nominee which holds ordinary shares in the Company who is an exempt authorised nominee which holds ordinary shares in the Company who is an exempt authorised onomine which holds account ("omnibus account"), there is no limit to the number of proxits which the exempt authorised nominee may appoint in respect of each omnibus account it holds. An exempt authorised nominee refers to an authorised nominee as defined under SICDA which is exempted from compliance with the provisions of subsection 25A(1) of SICDA. Where a member or the authorised nominee appoints two (2) proxies, or where an exempt authorised nominee appoints two (2) proxies, proportion of shareholdings to be represented by each proxy must be specified in the instrument appointing the proxies. The appointment of a proxy may be made in a hard copy form or by electronic means in the following manner and must be received by the Company not less than forty-eight (4) hours before the time appointed for holding the AGM or adjourned general meeting at which the person named in the appointment proposes to vote: (a) Indiag conv form
- iv)
- (a)
 - eral meeting at which use person timese un use spearmann, processing and the person timese and the person timese and the person of the person of the person of the share Register of the Company at Tricor Investor & Isuing House Services 5dn. Bhd, Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangar South, No. 8, Jalan Kerinchi, 55200 Kuala Lumpur, Wilayah Persekutuan, Malaysia or alternatively, the Customer Service Centre at Unit G-3, 55200 Kuala Lumpur, Wilayah Persekutuan, Malaysia.
- Persekutuan, Malaysia or alternatively, the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangar South, No. 8, Jalan Kerinchi, S200 Kuala Lumpur, Wilayah Persekutuan, Malaysia.
 By electronic form
 The proxy form can be electronically hodged with the Share Registrar of the The proxy form can be electronically hodged with the Share Registrar of the Details on the proceedings for electronical proxy form on the Administrative Details on the proceedings for electronic loggement of proxy form via THI Online.
 An y authority pursuant to which such an appointment is made by a power of attorney must be deposited with the Share Registrar of the Company at Tricor Investor 8 busing House Services South, No. 8, Jalan Kerinchi, S200 Kuala Lumpur, Wilayah Persekutuan, Malaysia on alternatively, the Customer Service Centre at Unit G-3, Ground Floor, Vertical Busing Pouse South, No. 8, Jalan Kerinchi, S200 Kuala Lumpur, Wilayah Persekutuan, Malaysia not less than forsy-eight (8) hours before the time appointed the appointment proposes South, No. 8, Jalan Kerinchi, S200 Kuala Lumpur, Wilayah Persekutuan, Malaysia not less than forsy-eight (8) hours before the impersent is the relevant juridiction in which it is executed.
 For a corporate member who has appointmed ar there sare of attorney may be accepted provided that it is certified notarially and/or in accordance with the applicable legal requirements in the relevant juridiction in which it is executed.
 For a corporate member who has appointed ar representative, please deposit the OMGIMAL submy and Parse Assess Songe Songe Songe Songe Songe Assess Songe Songe
- ANATORY NOTES

Agenda No. 1 This Agenda item is meant for discussion only as the provision of Section Section 340(1)(a) of the Companies Act 2016 does not require a formal approv shareholders and hence this item is not put forward for voting.

shareholders and reuse account of the Companies Act 2016 provides amongst others, that "the fees" of Section 230(1) of the Companies Act 2016 provides amongst others, that "the fees" of the directors and "any benefits" payable to the Directors of a listed company and its subsidiaries shall be approved at a general meeting. In this respect, the Board agreed that the shareholders' approval shall be sought at the 110th AGM on the Directors' remuneation in a resolution as below:

Resolution 2 on payment of Directors' Fees and benefits payable to the Directors of the Company and its subsidiaries not exceeding RMZ,363,600 for the period from 12 May 2021 until the conclusion of the 111th AGM ("Relevant Period").

The payment of the Directors' Fees of RM1,938,600 for the period from 12 May 2021 until the conclusion of the 111th AGM will only be made if the proposed Resolution 2 has been passed at the 110th AGM pursuant to Article 74 of the Company's Constitution and Section 230(1) of the Companies Act 2016.

Special Resolution

The benefits payable to the Directors of the Company and its subsidiaries comprises the allowances and other emoluments payable to the Directors of the Company and its subsidiaries as follows:-

	RM
Independent Non-Executive Directors	140,000
Non-Independent Non-Executive Directors	285,000
Total*	425,000

Notes: * Inclusive of meeting fees, medical claims, mobile phone bills, professional membership insurance premium, traveling, training and entertainment.

Insurance premium, traveling, training and entertainment. The estimated total amount of benefits payable for the Relevant Period of not exceeding RM25,000 was determined based on the various factors including the number of scheduled meetings for the Board and Board Committees as well as the extent of involvement of the respective Directors. Payment of Directors Fees and benefits payable to the Directors of the Company and its subsidiaries for the period from 12 May 2021 until the conclusion of the 111th AGM will be made by the Company and its subsidiaries on a monthly basis and/or as and when incurred if the proposed Resolution 2 have been passed at the 110th AGM will 20 and when incurred if the proposed Resolution 2 have been passed at the 110th AGM will 20 and when incurred if Directors' fees and the benefits payable for the period from 12 May 2021 until the conclusion of the 111th AGM on a monthly basis and/or as and when incurred, particularly after they subsidiaries throughout the financial period from 12 May 2021 until the conclusion of the 111th AGM. subsidiaries 111th AGM.

Agenda No. 7 - Continuing in Office as an Independent Non-Executive Director -Tan Sri Datuk Yong Poh Kon

Ian Sri Uatuk Yong Poh. Kon The proposed Resolution 6 is to seek shareholden' approval by way of a two-tier voting process on the retention of Director who has served as Independent Director in the Company for more than twelve (12) years. The Board has assessed the independence of Tan Sri Datuk Yong Poh Kon, who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than twelve (12) years, and recommended him to continue to act as an Independent Non-Executive Director of the Company based on the following justifications:

- He fulfilled the criteria under the definition of Independent Director as state a. d in the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, and thus, he would be able to provide check and balance and bring an element of objectivity to the Board;
- the board, He is familiar with the Company's business operations and is able to advise the Board b.
- He is familiar with the Company's business operations and is able to advise the Board dilgently on business matters. He was not appointed by any controlling shareholder and hence the issue on special relationship with or loyalty to any controlling shareholder does not arise; He has devoted sufficient time and attention to his professional obligations for informed and balanced decision making by actively participating in board discussion and provided an independent voice to the Board; and He has exercised his due care during his tenure as an Independent Non-Executive Director of the Company and carried out his professional duties in the best interest of the Company and shareholders. d.
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rd considered Tan Sri Datuk Yong Poh Kon to be independent based on the above ions and recommended him to be retained as an Independent Non-Executive Director stifications an the Company

4. Agenda No. 8 - Proposed Amendments to the Constitution of the Company

The proposed Special Resolution is to seek shareholders' approval for the proposed amendments to the Constitution of the Company. The Special Resolution, if approved, will allow the Company to leverage the use of technology to conduct general meetings and to facilitate communication and engagements with shareholders electronically.

PERSONAL DATA POLICY

PERSONAL DATA POLICY By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents) for the purpose of the processing appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and complainto of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof) and in order for the Company (or its agents) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(les) and/or representative(s) to the Company (or its agents), the ombure's proxy(les) and/or representative(s) to the Company (or its agents), the member has obtained the prior consent of such purpox(les) and/or representative(s) for the collection, use and disclosure by the Company paratiles, liabilities, claims, demands, losses and damages as a result of the member's beach of warranty.